

# Strategic Community Plan



**2017 - 2027**

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## Message from the Shire President

It is with pleasure that I present to the residents of the Shire of Nannup the Community Strategic Plan 2017-2027. This Plan has been prepared in consultation with the community via surveys, one on one key stakeholder meetings and a Community Workshop.

The Community Strategic Plan will now guide Council in making important decisions on behalf of the community over the next 10 years. The Plan incorporates the Shire of Nannup's Vision, Goals and Objectives to assist Council in prioritising major projects into the future. This Plan also forms part of the Shire of Nannup's statutory obligations in the Integrated Planning and Reporting Framework which is further explained in the document.

The Plan is a "live" document which will be continually developed over the years through review processes to ensure that the community is kept informed of, and has input into its future development.

Council is committed to working with residents to ensure that the aspirations of the community of the Shire of Nannup are met and that the whole Shire remains strong and vibrant in the years ahead. I would urge all residents to take ownership of this Plan and work with Council for the benefit of all concerned.

**Tony Dean**  
**SHIRE PRESIDENT**



## Why are we doing this?

The West Australian State Government requires all local governments to develop an integrated planning and reporting framework.

The Strategic Community Plan (shortened to the 'Community Plan' in this document) is part of this Integrated Planning and Reporting framework. It sets the scene for the whole framework and expresses the community's vision and priorities for the next ten years and beyond. The plan gives us a method for establishing priorities and aligning them to operational functions. It will also support the development of improved services and outcomes for the community and will continue to evolve to support the needs of our community.

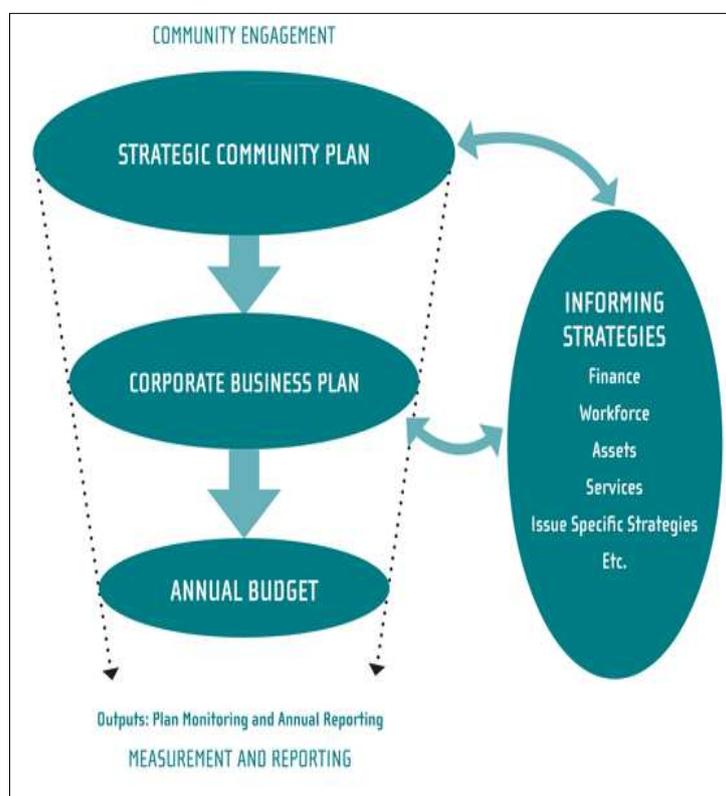


Figure 1: Western Australia Local Government Integrated Planning and Reporting Framework

Successfully implementing this strategic community plan will require a commitment from all stakeholders, including the Shire of Nannup, residents, businesses, visitors, community organisations and all levels of government.

## A vision shaped by the community

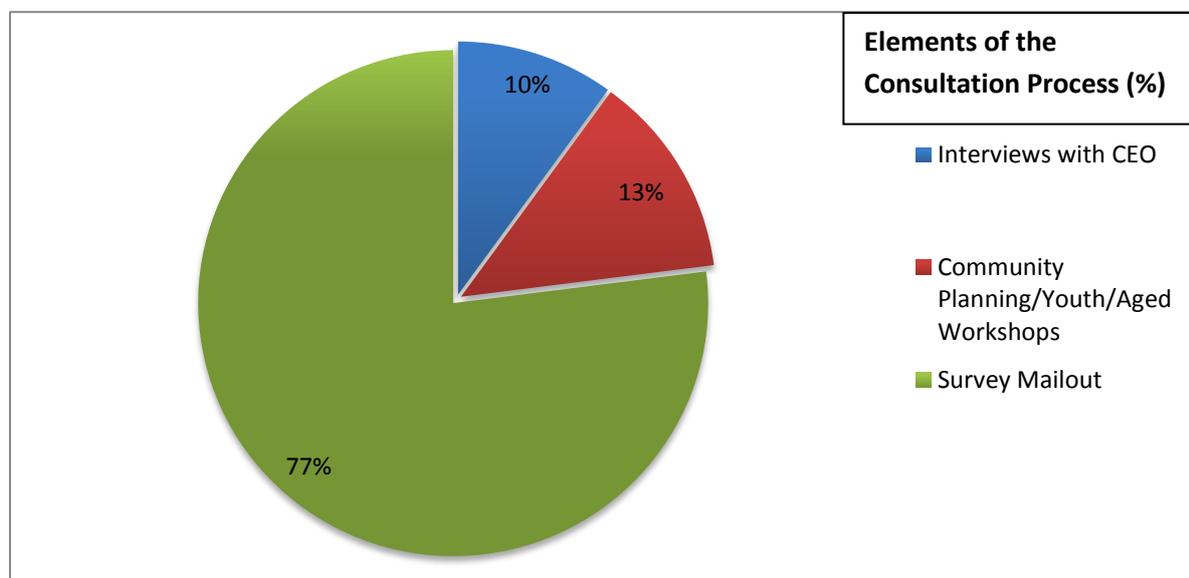
*This is your plan and we want to get it right for you*

Community engagement is a process that allows people to participate in decisions that affect them, and at a level that meets their expectations. It helps strengthen the relationship between communities and government, enabling all the concerned groups to become part of the process.

Council used the objectives embodied in the WA integrated planning consultation policy to develop the key aspects of this strategy:

1. Clearly define the level of consultation relevant to Council issues;
2. Detail the requirements for consultation based on the level of impact;
3. Outline the process Council will use when undertaking consultation and considering submissions.
4. Clearly define the levels of consultation required for a range of Shire functions in order for the community to be kept informed, comment on and respond to issues and proposals and gain a sense of ownership of key Council functions and activities.

This involved multiple forms of engagement to ensure the inclusion of a large cross section of the community. Consultation elements included a Community Strategic Plan Workshop and Community Survey was posted to all residents and provided on the Shire of Nannup's website to be completed on-line. One-on-one key stakeholder meetings (statutory authority OIC's and business proprietors) were also conducted with the Chief Executive Officer.



The above community engagement has resulted in comments being collected on a whole range of topics, which have been used to provide a guide to the future direction for Nannup. The comments have regard to current and future resource capacity, demographic trends (appendix 1) and strategic performance measurements.

Survey respondents included a response to the importance and satisfaction with the current and anticipated Shire services, the results of these responses is summarised in the table below:-

This table may help guide the prioritisation of future service provision; the darkness of the quadrant provides an indication of the level of community priority.

<p><b>Extremely Important/Low Satisfaction</b></p> <ul style="list-style-type: none"> <li>Youth Services</li> <li>Senior Services</li> <li>Health Services</li> <li>Education Services</li> <li>Opportunity for Business Investment</li> <li>Economic Diversity</li> <li>Phone and Internet Connectivity</li> <li>Bushfire Risk (Fuel Loads)</li> <li>Community Engagement</li> <li>Transparent Decision Making</li> </ul>	<p><b>Extremely Important/High Satisfaction</b></p> <ul style="list-style-type: none"> <li>Emergency Management Services</li> <li>Police Services</li> <li>Sporting and Recreation Services</li> <li>Arts and Cultural Services</li> <li>Events</li> <li>Parks and Reserves</li> <li>Playgrounds</li> <li>Power and Water Supplies</li> </ul>
<p><b>Moderately Important/Low Satisfaction</b></p> <ul style="list-style-type: none"> <li>Vibrancy of the Town Centre</li> <li>Waterways</li> <li>Employment Prospects</li> <li>Footpaths</li> <li>Waste Management Services</li> <li>Disability Access Services</li> </ul>	<p><b>Moderately Important/High Satisfaction</b></p> <ul style="list-style-type: none"> <li>Tourism</li> <li>Marketing and Branding</li> <li>Childcare and Other Family Services</li> <li>Roads</li> <li>Community Funding and Support</li> <li>Customer Service</li> <li>Parking</li> <li>Coastal Erosion</li> <li>Native Flora</li> </ul>



Survey respondents also included a response based on priority of services and projects they would like to see developed if resources and finances became available. The results of these responses is summarised in the table below:-

<p><b>Priority 1</b></p> <ul style="list-style-type: none"> <li>Improved accommodation</li> <li>Public Access and Signage to Black Point</li> <li>Affordable Housing</li> <li>Complete Ablution Block at Recreation Centre</li> <li>Swimming Pool</li> <li>More Walk/Bike Trails</li> <li>Improved Waste Management Facility</li> <li>Purchase Wooden Clock – Public Sculpture</li> <li>Heritage Development</li> <li>Full Time General Practitioner</li> <li>Bitumen Road to Barrabup Pool</li> <li>Better Communications – Internet, Mobile</li> <li>Aged Care Facilities</li> <li>Tourism Attractions</li> </ul>	<p><b>Priority 2</b></p> <ul style="list-style-type: none"> <li>Increase Cadet/Traineeships</li> <li>More Footpaths</li> <li>Blackwood River Boardwalk</li> <li>Weed Eradication</li> <li>Interactive Playground</li> <li>More ATM Machines</li> <li>Solar Power</li> <li>Sustainability</li> <li>Pretty up the Town</li> <li>Tourism</li> </ul>
<p><b>Priority 3</b></p> <ul style="list-style-type: none"> <li>Improved Parking</li> <li>Control Burning Strategy</li> <li>Exercise Areas for Dogs</li> <li>River Foreshore Maintenance</li> <li>Better Access for Disabled</li> <li>Shopping Centre – Bigger/Better</li> <li>Improved Education Facilities</li> <li>Relocate Bowling Green to Recreation Centre</li> <li>Dentist</li> </ul>	<p><b>Priority 4</b></p> <ul style="list-style-type: none"> <li>Festival Sponsorship</li> <li>Councillor Training</li> <li>Street Lighting</li> <li>Nicer Entrance to Town</li> <li>More Cafes</li> <li>Lawn at Cemetery</li> <li>Tourist Bureau</li> <li>Support Events and Activities</li> <li>Finish Vasse Highway Upgrade</li> <li>Undercover Area for Markets</li> </ul>
<p><b>Priority 5</b></p> <ul style="list-style-type: none"> <li>Management of Finances</li> <li>Eco-tourism</li> <li>Restaurants</li> <li>Charity Events</li> <li>Skate Park Upgrade</li> <li>Young Adult Activities</li> <li>Powdered Milk Processing Facility</li> <li>Upgrade Recreation Centre Court</li> <li>Improved Library Facilities</li> <li>Nannup Icon</li> <li>Donnelly River Heritage Project Funding</li> </ul>	

## What we did with the information

*The aim is to produce a clear, concise document that meets the requirements of the legislation, but more importantly provide a useful tool for the Council and community.*

All the information has been gathered, analysed and compiled, then categorised into key themes that matter most to the community. These key themes are Community, Environment and Leadership. The three themes then supplied our 15 key focus points for our community's future.

During the process of consultation and analysing of data, Council has been reassured that the community's overall vision is in line with the Shire of Nannup's existing Vision Statement, Mission Statement and our Values (appendix 2). The vision also aligns well with the branding of 'Rest. Connect. Grow' as well as our current activities and projects.

Consultation is an ongoing process and new and evolving trends will be incorporated during subsequent reviews.

## Issues and challenges

*Naturally, things like resources (both human and capital), budget, legislation and common-sense play a defining role in what can be achieved in our future direction.*

Where we are directly responsible for an activity and resources permit, we are committed to delivering the aspirations set out in the Community Plan. Where we do not have direct responsibility or influence on the aspirations, we will advocate to those responsible and will work in partnership with them to make these aspirations a reality.



## The Results

### **Our Community Statement**

*We are a unique town that role models sustainability, friendliness, taking the time to celebrate our heritage and festivals.*

*We are surrounded by amazing nature, with charming historic and built fabric.*

*Our leaders provide for and listen to all of us.*

### **Our Community**

***We are a unique town that role models sustainability, friendliness, take the time to celebrate our heritage and festivals***

We will retain our pride in being a small, friendly town that is a nice place to live and full of wonderful people

We role model self-sufficiency and sustainability as a community

We respect and value our aged

Our youth are important and we will focus our energy to give them reasons to stay in Nannup (or come back)

### **Our Economy**

***Sustainability is the key to Nannup's future***

We will have a sustainable, innovative and equitable economy

Working together to attract people to our amazing Shire

### **Our Built Environment**

***Keep the charm and fabric of Nannup***

Keep the charm and fabric of our unique shire and upgrade the amenity

Providing a quality planning outcome for community benefit through good consultation

Increase coverage of our communication systems

### **Our Natural Environment**

***We are surrounded by amazing nature, from our magnificent forests and bush land, to our pristine coastlines***

We will protect our amazing nature, magnificent forests, managed bushland, rivers, agriculture and our pristine coastline

Keep our beautiful combination of natural landscapes and built environments to retain our community and amenity

To achieve a green clean future

### **Our Community Leadership**

***We listen to our community leaders***

To listen and partner with our community leaders and all our diverse groups

To have united community groups working together

### **Our Council Leadership**

***A listening leadership that provides for and represents all***

A listening leadership that provides and represents all

To do what is right and fair for the people

## Our Community

*We are a unique town that role models sustainability, friendliness and taking the time to celebrate our heritage and festivals*

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>1.1</b> <b>All of Us / Who we are:</b> We will retain pride in being a small but friendly town that is a welcoming place to live and full of wonderful people	Promote a connected, safe and healthy town	Educate and enforce health, emergency management and planning regulations, whilst continuing our Community Development work	Regular inspection of food premises, ensure firebreaks are compliant and sound decision making with regards to planning applications	Provider
	Value our heritage and festivals	Continued support and funding for events through the Shire's Community Grants Program	Ongoing events funded	Facilitator
<b>1.2</b> <b>Our Aged:</b> We respect and value our aged	Provide an aged friendly environment	Provide a range of information for the community relating to the Shire's aged activities	Aged relevant activities communicated regularly	Provider
	Support the Nannup hospital in providing an exemplary health service	Advocate for improved facilities and services for our aged	Advocacy meetings held with relevant agencies and providers. Partnership established with Department of Health	Advocate
		Provide support for permanent General Practitioner services and Allied Health services in Nannup	Advocacy meetings held with relevant providers and potential GP's	Advocate

<b>1.3 Our Youth:</b> Our youth are important and we will focus our energy to give them reasons to stay in Nannup (or come back)	Partner the Nannup District High School to become a school of choice for all	Work in partnership with the Nannup District High School	Ongoing dialogue with the Senior Staff at the School	Advocate
	Create a youth friendly town	Continue to provide Youth services and activities in the Shire of Nannup	Ongoing development of Youth services and activities	Provider
	Continue Traineeships and promote employment opportunities for youth	Appoint Trainees at the Shire and support similar employment opportunities by businesses	Number of Traineeships and employment opportunities secured	Provider/ Advocate



## Our Economy

### *Sustainability is the key to Nannup's future*

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>2.1</b> <b>The Big Picture:</b> We will have a sustainable, innovative and equitable economy	Promote innovative ideas and value add to businesses and industry	Work with industry, community and business groups to encourage innovative ideas and value adding to their products and services	Meetings with key representatives, ideas captured and developed	Facilitator
	Work collaboratively with State and Federal Government agencies to improve our economy	Seek potential contracts from Government Departments and advocate for a greater presence in the district	Advocacy meetings held with relevant agencies and providers.	Advocate
	Encourage and support more industry, businesses and employment into our Shire	Work with industry, community and business groups to determine the best method of support	Meetings with key representatives, ideas captured and planned	Facilitator
		Advocate to develop existing industries and create new industries	Creation of new industry in our Shire	Facilitator
	Promote the Shire as being a Small Business Friendly Local Government	Work with the Small Business Development Corporation and local businesses to provide support for small business sustainability	Reports to SBDC on progress and feedback from small business	Advocate / Facilitator
	Promote employment for Youth	Support the transition from education to further training and employment	Regular partnering meetings with the school and business groups	Advocate / Facilitator

<b>2.2 Tourism/Recreation:</b> Working together to attract people to our amazing Shire	Support tourism providers and promote our district	Support the provision of a Visitor Centre service	Visitor Centre service provided	Provider / Facilitator
	Marketing and branding of our Shire and Region to promote regional produce and services	Work with Warren Blackwood Alliance of Councils in the establishment of a Local Tourism Organisation or alternative structure in the delivery of Visitor Services	LTO Brand developed and marketed	Provider/ Facilitator
	Increased and varied trails throughout the district	Work with relevant authorities and stakeholders to establish a trails hub	Advocacy meetings held with relevant agencies and providers to develop a trails hub	Advocate



## Our Built Environment

### Keep the charm and fabric of Nannup

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>3.1 Our Shire and Streetscape:</b> Keep the charm and fabric of our unique shire and upgrade the amenity	Well maintained quality infrastructure for our community and visitors and to promote activity	Maintain our beautiful town, streetscape, public buildings, roads, cemetery and parks	Planned maintenance and cleaning scheduled and performed	Provider
		Continue to upgrade the Recreation Centre and Main Street	Renovations to buildings and facilities created	Provider
	Capture and promote our unique charm and fabric	Maintain the importance of heritage within the local planning scheme	Appropriate planning policies implemented	Provider
	Maintain our town's distinct look and feel	Planning strategy to protect our Main Street distinctiveness and heritage	Appropriate Main Street policy implemented	Provider
<b>3.2 Planning and Building:</b> Providing a quality planning outcome for community benefit through appropriate consultation	Sustainable growth for the benefit of the community	Planning Scheme to advocate for quality of life, industries and high quality development	Appropriate planning policies implemented	Provider
	Develop the south coast access and recreation opportunities	Work with State Government agencies to improve our coastal access and recreational opportunities	Quannup Working Party to develop strategies for development of Quannup land	Advocate

<p><b>3.3</b> <b>Our Communication:</b> Increased coverage of communication systems</p>	<p>Improve all forms of communication within the shire</p>	<p>Work with relevant agencies to improve and secure appropriate local radio and television coverage, increased mobile phone and internet coverage</p>	<p>Advocacy meetings held with relevant agencies and providers to improve relevant media, mobile and internet coverage</p>	<p>Advocate</p>
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## Our Natural Environment

*We are surrounded by amazing nature, from our magnificent forests and bush land, to our pristine coastlines*

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>4.1 Our Sanctuary</b> We will protect our amazing nature, magnificent forests, managed bush land, rivers, agriculture and our pristine coastline	Protect our range of natural assets	Work with Government agencies to provide balance between natural and managed bush land, forests, rivers, agriculture and coast	Meetings held with relevant agencies and providers	Advocate
	Improve awareness and increase public responsibility for our environment	To keep our community informed about our underground water supply levels, mining activity etc	Meetings held with relevant agencies and providers	Advocate
		Promote environmentally sustainable Government incentives	Advertise new Government initiatives	Advocate
<b>4.2 Our Location</b> Keep our beautiful combination of natural landscapes and built environments to retain our community and amenity	Balance community, environment and economic development in our shire	Update the Planning Scheme and incorporate a strategy of balancing community, environment and economic development	Appropriate Planning Scheme policies implemented	Provider

<b>4.3</b> <b>Our sustainable future</b> To achieve a green clean future	To support a sustainable, harmonious community and promote self sufficiency	Role model environmentally sustainable solutions such as recycling and energy efficiency	Shire assets that are energy efficient	Provider
	Promote a healthy lifestyle and alternative methods of transport	Improve bike and pedestrian friendly path network	More dual use paths constructed	Provider



## Our Community Leadership

### We listen to our community leaders

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>5.1 Listen</b> To listen and partner with our community leaders and all our diverse groups	Listen to the people	Conduct community engagement for significant projects and other activities	Appropriate consultation done on all significant projects and activities	Provider
		Provide open communications to residents with Shire staff and Councillors	Complaints and opportunities responded to in accordance with our Customer Service Charter	Provider
	Support existing and emerging community groups	Provide community funding and support for events and community groups	Ongoing events and active community groups/ members	Facilitator
<b>5.2 Working Together</b> To have united community groups working together	Meeting of major community groups to share resources and goals	Advocate for meetings and sharing of resources	Meetings held with relevant agencies, groups and providers	Advocate

## Our Council Leadership

### *A listening leadership that provides for and represents all*

Focus Point	Strategies	Action	Measurement of our success	Responsibility
<b>6.1 Lead, Listen, Advocate, Represent And Provide:</b>  A listening leadership that provides and represents all	Be an example of sustainability	Balance our environmental, social and financial requirements	Reporting on all three requirements in the annual report	Provider
	Provide a listening leadership that represents the people	Deliver ongoing community engagement to inform a representative community vision	Unified vision communicated and ongoing engagement sessions held	Provider
	Be a role model for a cohesive and healthy community	Collaboration between Councillors and also with the community	Workshops to further develop knowledge and position on issues completed	Provider
	Provide a stable, consistent and honest government	Council and committee meetings that are open and transparent	Reports are easily accessible	Provider
<b>6.2 We are one</b> To do what is right and fair for the people	To do what is right for the people - for betterment of majority of community	Conduct community forums for project specific matters	Community forums conducted	Provider
	Maintain good working relationship with neighbouring shires	Active participation in the Warren Blackwood Alliance of Councils	Advocacy at WBAC meetings	Advocate

## Our Services, Projects and Partners

	<b>Shire Services supporting our objectives</b>	<b>Projects / Activities in Place</b>	<b>Our Key Partners</b>
<b>Community</b>	<ul style="list-style-type: none"> <li>• Cemetery</li> <li>• Community Development</li> <li>• Emergency Management</li> <li>• Events</li> <li>• Facility Hire</li> <li>• Health Services</li> <li>• Library</li> <li>• Licensing</li> <li>• Private Works</li> <li>• Ranger Services</li> <li>• Waste</li> <li>• Website Management</li> <li>• Youth Advisory Council</li> </ul>	<ul style="list-style-type: none"> <li>• Aged Accommodation Facility Project</li> <li>• Dog Registrations</li> <li>• Emergency Management</li> <li>• Family Fun Day</li> <li>• Firebreak inspections</li> <li>• Main Street gardening program</li> <li>• Nannup Connect</li> <li>• School Holiday Activity Program</li> <li>• Wellbeing Program</li> <li>• Youth Projects</li> </ul>	<ul style="list-style-type: none"> <li>• Cemetery Board</li> <li>• Dept of Child Protection</li> <li>• Dept of Education</li> <li>• Dept of Environment Regulation</li> <li>• Dept of Fire &amp; Emergency Services</li> <li>• Dept of Health</li> <li>• Dept of Sport &amp; Recreation</li> <li>• Dept of Transport</li> <li>• Local Drug Action Group</li> <li>• Lotterywest</li> <li>• Main Roads WA</li> <li>• Shire of Manjimup</li> <li>• Shire of Bridgetown/Greenbushes</li> <li>• South West Development Commission</li> <li>• State Library</li> <li>• WA Police</li> <li>• Waste Authority of Australia</li> <li>• Nannup District High School</li> </ul>

<b>Economy</b>	<ul style="list-style-type: none"> <li>• Building Services</li> <li>• Economic Development</li> <li>• Events</li> <li>• Planning Services</li> </ul>	<ul style="list-style-type: none"> <li>• Food Bowl Identity</li> <li>• Main Street Upgrade</li> <li>• Nannup Branding</li> <li>• Trails Hub</li> <li>• Visitor Service</li> <li>• Local Tourism Organisation</li> </ul>	<ul style="list-style-type: none"> <li>• Big N</li> <li>• Building Commission</li> <li>• Dept of Agriculture and Food</li> <li>• Dept of Commerce</li> <li>• Dept of Planning</li> <li>• Main Roads WA</li> <li>• South West Development Commission</li> <li>• WA Police</li> <li>• Australia's South West</li> <li>• Munda Bidi Foundation</li> <li>• Margaret River/Busselton Tourism Association</li> </ul>
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<b>Environment Built</b>	<ul style="list-style-type: none"> <li>• Building Services</li> <li>• Bridges</li> <li>• Caravan Park</li> <li>• Construction Program</li> <li>• Emergency Management</li> <li>• Health Services</li> <li>• Maintenance Program</li> <li>• Parks and Gardens</li> <li>• Planning Services</li> <li>• Waste</li> </ul>	<ul style="list-style-type: none"> <li>• Caravan Park</li> <li>• Main Street Upgrade</li> <li>• Recreation Centre Upgrade</li> <li>• Sustainable Coastal Development (Quannup)</li> </ul>	<ul style="list-style-type: none"> <li>• Building Commission</li> <li>• Caravan Park Association</li> <li>• Department of Agriculture and Food</li> <li>• Dept of Finance</li> <li>• Dept of Parks and Wildlife</li> <li>• Dept of Fire &amp; Emergency Services</li> <li>• Dept of Health</li> <li>• Dept of Planning</li> <li>• Dept of Regional Development</li> <li>• Dept of Lands</li> <li>• Dept of Water</li> <li>• Main Roads WA</li> <li>• South West Development Commission</li> <li>• Tourism WA</li> <li>• Waste Authority of Australia</li> <li>• Water Corporation</li> </ul>
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<b>Environment Natural</b>	<ul style="list-style-type: none"> <li>• Emergency Management</li> <li>• Health</li> <li>• Parks and Gardens</li> <li>• Planning Services</li> </ul>	<ul style="list-style-type: none"> <li>• Environmental advocacy and strategy</li> <li>• Trails Hub</li> <li>• Waste Strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Dept of Agriculture and Food</li> <li>• Dept of Parks and Wildlife</li> <li>• Dept of Fire &amp; Emergency Services</li> <li>• Dept of Health</li> <li>• Dept of Planning</li> <li>• Dept of Regional Development and Lands</li> <li>• Dept of Water</li> <li>• Water Corporation</li> </ul>
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<b>Leadership Community</b>	<ul style="list-style-type: none"> <li>• Community Development</li> <li>• Customer Service</li> <li>• Governance</li> </ul>	<ul style="list-style-type: none"> <li>• Community Grant Scheme</li> <li>• Community Consultation Program</li> <li>• Events Forum</li> <li>• Australia Day Breakfast</li> <li>• Informing the Community</li> <li>• Emergency Management Recovery</li> </ul>	<ul style="list-style-type: none"> <li>• Business Initiative Group Nannup (Big N)</li> <li>• Dept of Agriculture</li> <li>• Dept of Education</li> <li>• Dept of Parks and Wildlife</li> <li>• Dept of Fire &amp; Emergency Services</li> <li>• Nannup Community Resource Centre</li> <li>• Various Community groups</li> </ul>
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<b>Leadership – Council</b>	<ul style="list-style-type: none"> <li>• Customer Service</li> <li>• Finance</li> <li>• Governance</li> <li>• Integrated Planning</li> <li>• Records Management</li> </ul>	<ul style="list-style-type: none"> <li>• Integrated Planning Framework</li> <li>• Community Engagement</li> <li>• Regional Partnerships</li> </ul>	<ul style="list-style-type: none"> <li>• Dept of Agriculture</li> <li>• Dept of Finance</li> <li>• Dept of Child Protection</li> <li>• Dept of Local Government and Communities</li> <li>• Dept of Planning</li> <li>• Dept of Lands</li> <li>• Dept of Regional Development</li> <li>• Dept of the Premier and Cabinet</li> <li>• South West Development Commission</li> <li>• WA Treasury Corp</li> <li>• Warren Blackwood Alliance of Councils</li> </ul>
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## What happens next

The Community Plan's measures will help us track progress towards reaching its vision. Council will provide an update on its progress in achieving the strategies in this document, by providing an update in our annual report to the community.

A strategic review of the Community Plan will be carried out two years after the adoption of the plan and a full review every four years. This is to reflect changing priorities, the external economic environment, other external regulations (attachment 2) and available funding.



## Planning our Resources and Performance

The Community Plan is a starting point – a beginning, not an end. Council is committed to continuing its communication and involvement with the community and developing a relevant and useful document. Importantly, an annual review of progress will be performed.

To support the successful implementation of the Community Plan, we have developed a Corporate Business Plan, Asset Management Plan, Workforce Plan and Long Term Financial Plan. These documents direct the Shire's resources, assets and funding toward the priorities, key projects and activities set out in our Community Plan. These Plans can be accessed by contacting Council Staff or through the Shire of Nannup Webpage.

The Community plan was developed with an understanding of our current resource capacity, both financial, workforce and asset resources. Whilst future resource capacity is not known with certainty, expectations of relative future resource capacity have been considered.

## Current Resource Capacity

The 2015/2016 audited Annual Financial Report reflected the following shire resource profile as at 30 June 2016.

<b>Resource</b>	<b>Level</b>
Workforce	25 FTE
Infrastructure Assets	\$98,015,244
Property, Plant and Equipment	\$14,036,565
Cash Backed Reserves	\$1,478,612
Borrowings	\$82,435
Annual Rate Revenue	\$1,459,639
Annual Revenue	\$5,515,007
Annual Expenditure	\$4,969,783



## Future Resource Capacity

Future resource capacity is partially dependent on other levels of government however the following long term trends have been identified.

### **Asset Management Plan:**

This plan assigns an agreed service level, a strategy and the required investment to maintain that asset at the agreed level for the whole of its life. The plan shows what funds are required to maintain the Council's buildings over the next 10 years. The Council has already started to provide for this need in its asset management reserve.

A review of the Council's infrastructure assets shows that they are in good condition and it is anticipated that current maintenance budgets are sufficient to maintain them at an acceptable condition.

### **Long Term Financial Plan:**

This document sets out the financial resources required to deliver the objectives in the Community Plan. This shows the underlying financial resources of the Council are strong.

The plan shows the Council reliance on external sources of funding to deliver its priorities. The workforce plan allows for dedicated support to identify and source this external funding.

### **Workforce Plan:**

This plan identifies the human resources and skills required to deliver the communities priorities for the next ten years.

### **Corporate Business Plan:**

Identifies and prioritises the principal strategies and activities that Council will undertake in response to the aspirations and objectives stated in the Community Plan. It sets out in greater detail the resources required to deliver our priorities.

### **Annual Budget:**

The annual budget sets the resources for Council's day to day operations and capital projects. The majority of day to day operations are not referenced in the Community Plan as this document concentrates on new initiatives identified by the Community.

# Strategic Risk Management

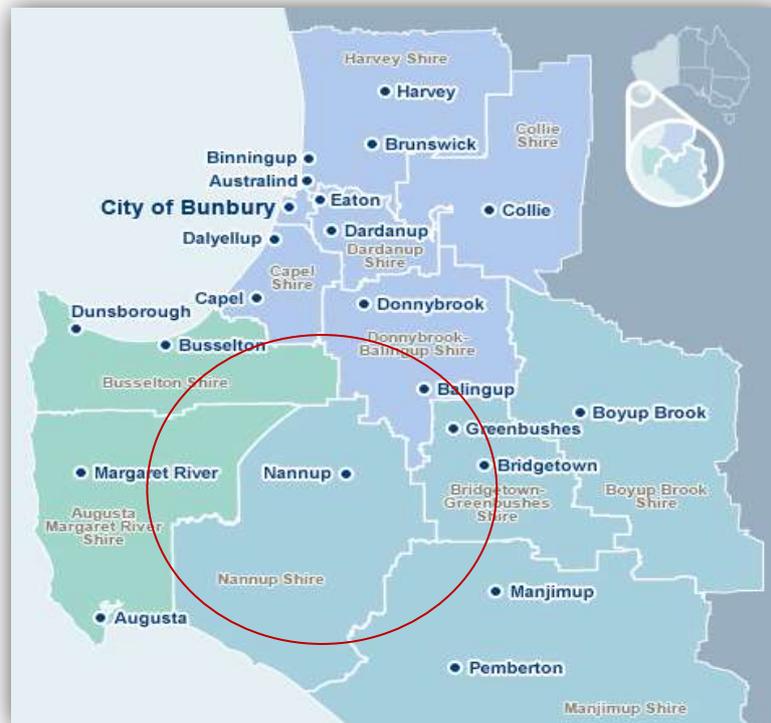
The Shire of Nannup maintains a Strategic Risk Register and the identified risks are regularly assessed by a Risk Management Advisory Committee which consists of Council representatives and staff. The following risks have been identified:-

1. **Structural Reform of the Shire** – Unknowns and uncertainties associated with Local Government structural reform resulting in impacts to the Shire's current and future identity;
2. **Department Parks and Wildlife (DPaW)** – Inability to influence DPaW activities, management and usage of their land that is ~85% of the Shire;
3. **Reliance of External Funding** – Inability to deliver expected services due to variation, change or withdrawal of Federal/State Government Funding;
4. **State Government Development of Responsibilities** – Inability to fund and fulfil additional requirement from State Government devolvement of responsibility;
5. **Community Expectations** – Inability to meet community expectations of Shire's services, levels of engagement and/or public infrastructure;
6. **Natural Disasters** – Fail to meet legislative requirements and community expectation to prepare, prevent, respond to and recover from natural disasters, including community emergency management;
7. **Ineffective Governance** – Failure to implement and adhere to effective corporate governance and management practices;
8. **Economic Development** – Inability to capitalise on economic development opportunities;
9. **Workforce Capacity and Capability** – Shire is unable to attract and retain sufficiently skilled employees, demand for services exceeds capacity of current workforce structure;
10. **Sustainability of the Shire** – Shire is unable to secure the financial, material and human resources required to provide statutory services; and
11. **Cyber Attack** – Loss or compromising of data

## Nannup, About Us

*"Nestled in a peaceful environment, the Shire of Nannup is a supportive, connected community that encourages the unique aspirations of those who engage in it."*

### Location



Nannup is situated 288km south of Perth, and is geographically in the centre of the South West. The Shire of Nannup covers over 3,000 square kilometres, with a total population of 1,319 (2014 ABS data). Eighty-five percent of the Shire is under forest, however the rich soils, high rainfall and an excellent climate also provides ideal conditions for farming. Environment and heritage play a large role in the community's culture. Nannup boasts a variety of successful industries including beef cattle, horticulture, tourism, arts and crafts, floriculture, aquaculture, viticulture and timber processing.

With National Parks and State Forest being a prominent feature in the Shire, it makes us a significant tourist attraction for the region and is popular with outdoor adventure enthusiasts. Nannup hosts several significant local events including the Nannup Music Festival, Flower and Garden Festival, and Forest Car Rally.

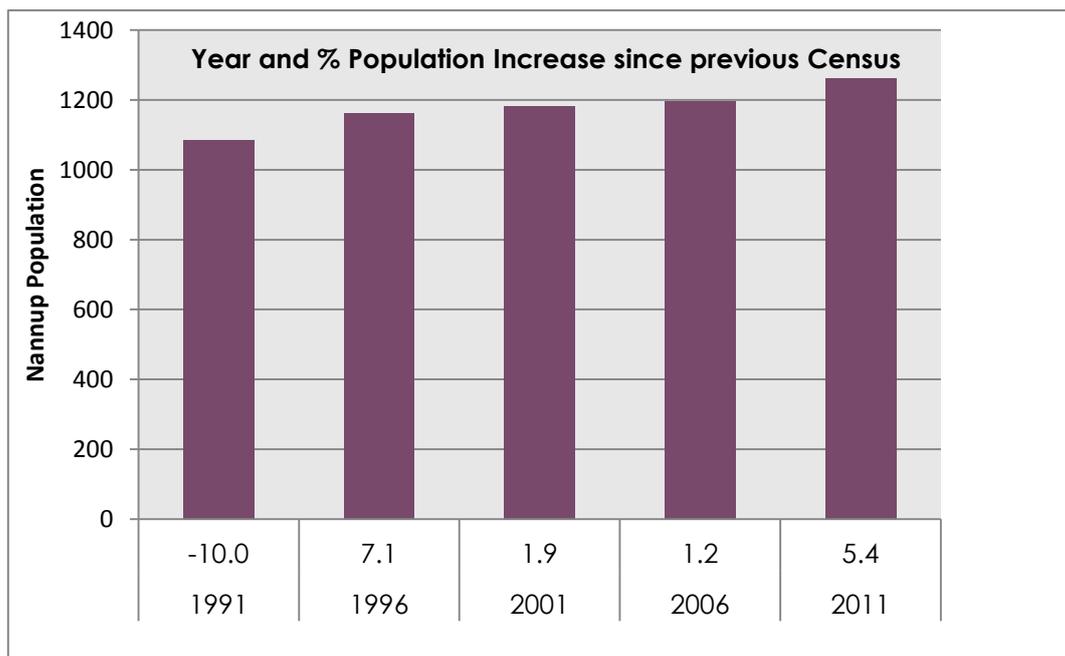
### History

Prior to European settlement, the Wardandi, Bibbulmun, Nyungar and other Indigenous groupings collectively influenced the botany of the areas surrounding the present Nannup locality. Following the European settlement of Western Australia, in Albany and the Swan River in the 1820's, settlers subsequently occupied Augusta and then Busselton (Bussell) in the 1830's.

Settlers quickly looked beyond their immediate vicinity for additional grazing lands. One of the earliest, Thomas Turner of Augusta, followed the Blackwood River towards present day Nannup in 1834. Several expeditions followed in the 1840s, with consistent reports of good grasses. It would appear that some limited squatting commenced in the district during the early 1850's and considerable selections of land had been taken by 1860. The town was officially gazetted in 1890. The predominant industries of timber and agriculture exist to the present day, with recent diversification into tourism.

## Population

The population is spread throughout the Shire district with about half of the population residing in the Nannup town site.



## Some Statistics



Based on the 2011 census

## Council's Current Corporate Statements

### BRANDING STATEMENT

"Rest. Connect. Grow"

### VISION STATEMENT

"To foster a community that acknowledges its heritage, values and lifestyles whilst encouraging sustainable development."

### MISSION STATEMENT

"The Shire of Nannup will deliver quality services, facilities and representation in order to achieve our Vision"

### VALUES

We will promote and enhance the following values in all our relationships with our community:

- Honesty** in our dealings
- Integrity** in our actions
- Consistency** in decision making
- Teamwork** in our operations
- Respect** for others and their decisions
- Caring** for people in our community
- Commitment** to decisions and roles
- Responsive** to the needs of other
- Effective communication** with all



### Links with Other Plans

Located in the South West region, our community is part of the Blackwood sub-region; with the plans and aspirations of other communities surrounding us influencing what happens in our lives. Aligning our long term planning with the priorities of state government and other relevant, external agencies provides for stronger partnerships and greater coordination of decision-making in the use of available resources. We have considered these documents in developing our Community Plan.

#### **Commonwealth/Federal:**

Regional Development Australia Business Plan

#### **State:**

Regional Investment Blueprint

Royalties for Regions Act

State Planning Strategy (1997)

Forest Management Plan

WA State Sustainability Strategy

Acts and legislation, eg; WA Local Government Act, Health, Building, Dog and Cat, etc.

#### **Region**

Augusta – Walpole Coastal Strategy

South West Development Commission

South West Regional Blueprint

#### **Sub Region**

Warren Blackwood Strategic Alliance

Blackwood River Flood Study

Bush Fire Hazard Strategy

#### **Local**

Shire Documents to assist in guiding and achieving our goals:

Aged Friendly Community Plan

Aged Housing Plan

Asset Management Plan

Bike and Trails Plan

Community Engagement Plan

Corporate Business Plan

Cultural Plan

Delegation Register

Disability Access and Inclusion Plan

Health Plan

Local Emergency Management Plans

Local Planning Scheme 3

Long Term Financial Plan

Main Street Guidelines

Policy Register

Record Keeping Plan

Waste Management Strategy

Workforce Plan

Youth Plan

## About this document

<b>Effective From:</b>	1 July 2017
<b>Expires on:</b>	30 June 2027
<b>Next Review:</b>	June 2019
<b>Adopted by Council:</b>	

Any modifications to the Shire of Nannup Strategic Community Plan 2017 - 2027 will be done in accordance with sub regulation 9 of the Administration Regulations of the Western Australian Local Government Act.

