

Shire of Nannup
Forward Plan
2011/12 – 2015/16

Adopted by Council XXXXX 2011

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Executive Summary

The Shire of Nannup has made a commitment to develop this Forward Plan to provide a framework for policy development and a consistent direction for decision making. The document seeks to give direction to Council in its decision making, Council staff in carrying out the decisions of Council, and members of the community in providing knowledge and understanding of the future direction of the Shire of Nannup.

The format of the Forward Plan is based on recognised program and sub program areas familiar to local government in this State and as contained in the (Local Government) Financial Management Regulations 1996. Note that not all sub programs have been included as some, such as Aerodromes for example, have no impact on the activities of the Shire of Nannup.

The program and sub program areas are also numbered in a manner consistent with Council's annual budget to enable ready correlation to direct expenditure amounts. The program numbers and titles contained within this plan are as follows:

- 3.....General Purpose Funding
- 4.....Governance
- 5.....Law, Order and Public Safety
- 7.....Health
- 8.....Education and Welfare
- 9.....Housing
- 10.....Community Amenities
- 11.....Recreation and Culture
- 12.....Transport
- 13.....Economic Services and Tourism

The information in the plan is designed to be easily understood, meaningful and have measurable targets. There are a number of appendices referred to throughout the document which in the main represent existing planning spreadsheets. This plan updates Council's existing Forward Plan 2010/11 to 2014/15 and complies with the Local Government Act 1995. The Local Government Act stipulates that a full review and reprint of a Council's Forward Plan is to occur at least once every two years.

The majority of the anticipated practical outcomes highlighted in this plan have been arrived at through the examination of the prior plan and the information that it contained, as well as picking up on initiatives raised in the past two years including the last Community Planning Day held on 14 March 2009. Also contained within the draft plan are a number of philosophical statements that reflect Council's anticipated position on a range of issues.

It is anticipated that comment on the draft plan will be sought up until 30 April 2011 with Council considering the finalisation of the plan at its May 2011 meeting. Council is in a position to extrapolate the initiatives contained in its Forward Plan into its draft 2011/12 budget which is also likely to be presented for the first time at the May 2011 meeting.

The plan has been developed in house and therefore ownership is contained solely by those who have developed it - that is the Council and the community of Nannup.

Introduction

Section 5.56 (1) of the Local Government Act 1995 simply states a *local government is to plan for the future*. This plan represents the Shire of Nannup's compliance with that section as well as being an important management, operational, and community document.

Council's current Forward Plan was adopted on 22 May 2008 and this review and rewrite is the three year update of that document. The majority of initiatives contained in the current plan scheduled for completion in the first three years of that plan (that is by now) have been completed.

Community input is paramount to the process of developing this plan which intends to set the future focus of the community and be the cornerstone of future decision making. This plan embraces a five-year period from 2011/12 to 2015/16 and is recommended to be reviewed annually to ensure that it continues to look five years ahead. Extending the plan to a period of 10 years was been considered however is not practical given the constantly changing funding arrangements that Council is faced with as well as the reform process currently be faced by the local government sector in Western Australia.

The development of this plan has provided Councillors and staff with an opportunity to look at the Shire on a holistic basis as both a business and as an organisation in order to:

- Determine a purpose and direction for the organisation.
- Establish goals and targets for both the Shire and changes occurring within the community and society as a whole.
- Develop strategies together with a process of implementation to achieve the above.

This plan represents the outcome of this process. It provides a clear direction for Council in future decision making as well as a monitoring framework to ensure that both the direction and the purpose identified for the Shire are being achieved as a whole. The plan identifies the "Vision", a "Mission" and "Values" for the Shire. The Vision represents the picture of the desired future for the organisation, whilst the Mission is a shared understanding by Councillors and staff as to how it will be construed with the Values. The Mission identifies those issues considered most important in the day to day operations of the business.

The Shire of Nannup, in wishing to remain an autonomous local government authority in this State, faces some immense financial challenges if it is to deliver community needs and local government requirements. The success of this plan will depend on the degree of teamwork that is demonstrated by Councillors and staff in working together to achieve the potential which this district clearly has.

Background History of Shire of Nannup

The Shire of Nannup was founded in 1834. It covers an area of over 3,000 square kilometres and embraces the town and localities of Nannup, Donnelly River, Bidellia, Carlotta, Cundinup, Scott River, Lake Jasper, Darradup and Barrabup.

In general the population is spread throughout the Shire with most congregating in the town of Nannup. The word "Nannup" comes from the Noongar people and interprets as "stopping place".

The Shire of Nannup is bounded by the Shires of Augusta-Margaret River to the west, Manjimup to the south-east, Bridgetown-Greenbushes to the north-east, Donnybrook-Balingup to the north and Busselton to the north-west. The southern boundary is defined by the Southern Ocean.

The Shire of Nannup is the second largest Shire in the South West Region with approximately 160 kilometres of sealed and 380 kilometres of unsealed roads. The Shire also has one of the largest number of bridges of any local government in the State.

Situated 288 kilometres from Perth, the town of Nannup (originally Nannup Brook) is the principal town within the Shire and was gazetted on 9 January 1890 with timber and dairying industries being its major support. The land around Nannup was originally known as the Lower Blackwood which was administered by the Lower Blackwood Road Board and the Nannup Road Board in August 1925. The Nannup Shire Council evolved in 1961.

The town of Nannup is served by the Brockman and Vasse Highways while the Blackwood River offers the community a wealth of support and opportunities.

Over eighty-five percent of the Shire is under forest, however the rich soils, high rainfall and an excellent climate also provides ideal conditions for a wide range of agricultural activities, including dairying, beef cattle, horticulture, aquaculture, agroforestry, viticulture and hobby farming or small acreage subdivisions.

The town is serviced well and is blessed with a number of nature and recreational reserves, and public buildings. Environment and heritage issues play a large part in the community's culture.

Very little secondary industries exist and while there is kindergarten to Year 10 schooling available, lack of work opportunities is impacting on the Shire's population and future development.

The Shire has a climate that reflects on community life with what is best described as "Mediterranean" which is characterised by hot, dry summers and cold, wet winters.

There is a reasonably high rainfall averaging between 900 mm and 1,000 mm which peaks in June, July and August.

While a train line no longer exists, 31 March 1909 saw the construction of a railway from Jarrahwood to Nannup which then linked to the South Western Railway.

Tourism plays a large role in the life of the community which in its marketing approach describes the Shire of Nannup as *"the Garden Village"*.

Acknowledgements

“Contributors to the Forward Plan”

Sincere thanks are extended to the following contributors to the 2011/12 - 2015/16 Forward Plan as without their vision and commitment the Plan could not have evolved.

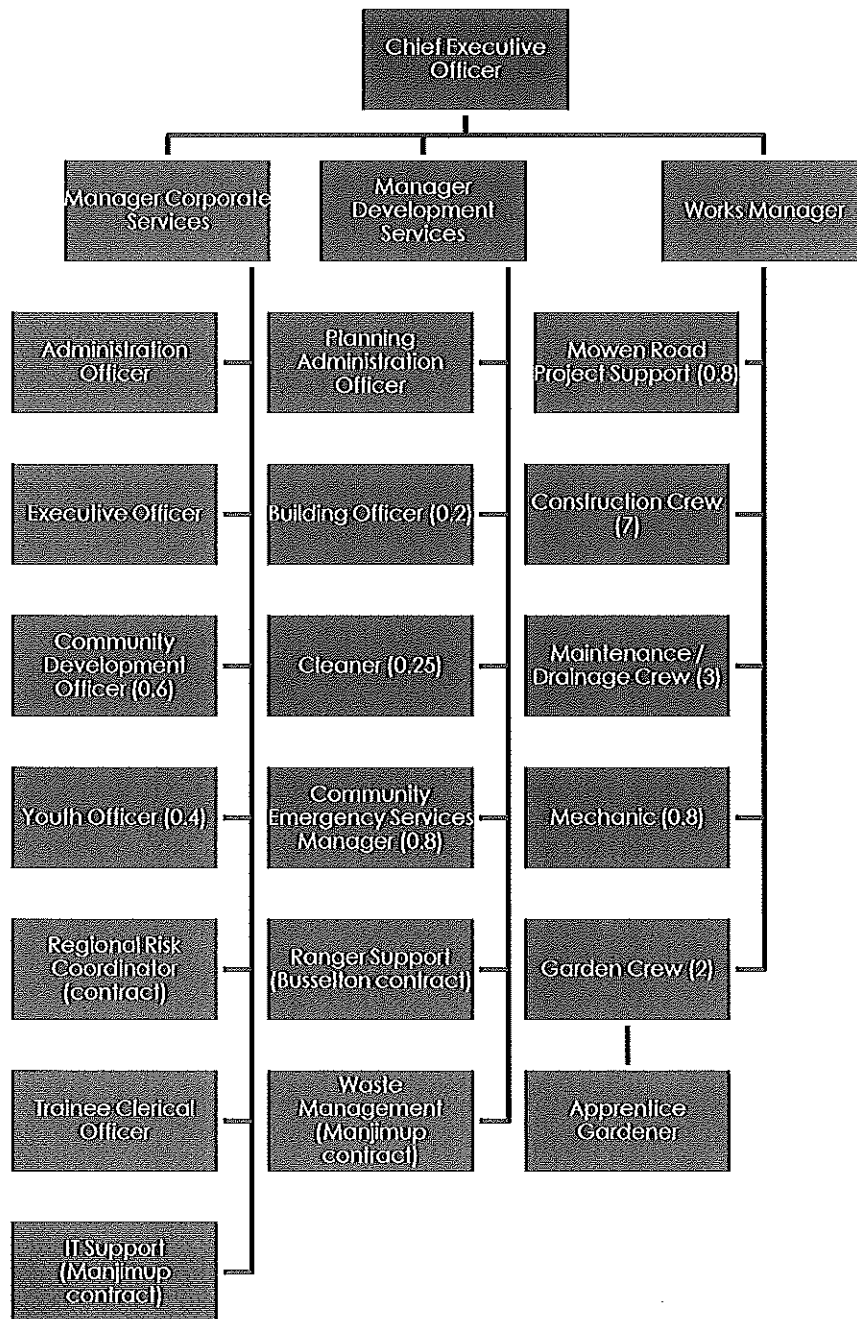
The Community
Community Groups
Stakeholders
Shire Staff

Barbara Dunnet	Shire President
Stephanie Camarri	Deputy Shire President
David Boulter	Councillor
Robin Mellema	Councillor
Tony Dean	Councillor
Charles Gilbert	Councillor
Carol Pinkerton	Councillor
Joan Lorkiewicz	Councillor
Robert Jennings	Chief Executive Officer
Craige Waddell	Manager Corporate Services
Chris Wade	Works Manager
Geoff Benson	Manager Development Services
Louise Stokes	Community Development Officer

Key Business Statistics as at 30 June 2011

Area of Shire:	3,100 sq kms (approx)
Length of Sealed Roads:	156 kilometres
Length of Unsealed Roads:	406 kilometres
Population:	1,260
Number of Electors:	1,045
Number of Dwellings:	770
Total Rates (estimate):	\$824,934
Operating Revenue (estimate):	\$11,226,666
Number of Full-Time Employees:	23

Shire of Nannup Organisational Chart as at 30 June 2011



Glossary of Terms

The following definitions describe the meanings of terms utilised throughout this plan.

Vision	The objective that the organisation strives to achieve in a philosophical and practical sense. The vision is a constant target and represents a proactive and measurable challenge.
Mission	This does not propose a solution but provides a shared understanding to all individuals in the organisation. It supports the Vision and is what is done to reach the Vision.
Values	These are the basic human values team held up as important and which will be sought to be aspired to in the organisation for all to acknowledge as part of the organisation.
Stakeholders	These are the many entities, organisations and individuals who have a stake in the future of the organisation in that they influence our future and our future planning.
Trends	Anticipated future direction in such areas as economic, social, environment, politics, and technology which could affect the organisation's business in the long term. Trends are viewed as changes that are continually occurring.
Strengths, Weaknesses, Opportunities and Threats (SWOT)	Identifies the organisation's present strengths and weaknesses, as well as threats to the organisation which can be countered by identified opportunities. A SWOT analysis provides planning opportunities to turn weaknesses into strengths and threats into opportunities. This information has been updated from the 2009 planning process and refined where needed to ensure relevance.
Achievements	List of achievements 2000 to 2009 updated from the March 2009 Community Planning Day.
Community Initiatives	Lists a range of initiatives raised by the community at the March 2009 Community Planning Day. Taken from the section "What do we want Nannup to look like in five years time?" Where applicable and sanctioned by Council initiatives raised here have been incorporated into the relevant Action Plans
Action Plans	The allocation of functions or actions for practical application. Identifies the what, how, when and why Having identified the Critical Success Factors and associated Key Actions required to accomplish the Strategic Plan together with the people responsible for implementation, it is necessary to allocate. These are implemented through Action Plans.

Vision

The Vision Statement for Shire of Nannup is

“To foster a community that acknowledges its heritage, values and lifestyles whilst encouraging sustainable development.”

Mission

The Mission Statement for Shire of Nannup is

“The Shire of Nannup will deliver quality services, facilities and representation in order to achieve our Vision .”

Values

We will promote and enhance the following values in all our relationships with our community

- **Honesty** ... in our dealings
- **Integrity** ... in our actions
- **Consistency** ... in decision making
- **Teamwork** ... in our operations
- **Respect** ... for others and their decisions
- **Caring** ... for people in our community
- **Commitment** ... to decisions and roles
- **Responsive** ... to the needs of others
- **Effective communication** ... with all

Nannup – “The Garden Village”

Stakeholders

The Shire of Nannup has identified the following groups as stakeholders

- Residents and non-resident ratepayers
- Community groups
- Visitors
- Councillors and staff
- Small Business and Service Industries
- Light and Heavy Industry
- Rural Industry
- State and Federal Governments
- Neighboring local governments
- Commercial operators
- Media

Trends

Trends that may affect the Shire of Nannup's operations in the future include

LOCAL GOVERNMENT

- Declining number of community volunteers
- More statutory compliance
- Decreasing funding
- Rate base
- Increasing devolution of responsibilities from State and Federal governments
- Greater community expectations
- Increasing push for rationalisation of councils

ECONOMICAL

- Real Estate/Developer opportunities
- Changes to viticulture and horticulture industries
- More environmental constraints
- Decline in access to natural resources
- Increase in traffic volume including heavy haulage
- Reduced grant monies
- Status of Native Timber Industry
- Globalisation
- Status of Local Governments

TECHNOLOGICAL

- Increased internet and communication services
- Continual change – obsolete equipment
- Mobile Telephone Coverage
- Increased natural resources extraction technology
- Privacy and security
- Wastage
- Human resource training
- Waste management
- The way we do business

SOCIAL

- Ageing community
- Education – alternative methods and availability
- Competition and crime
- Increase in part-time work
- Change in traditional family
- Change in family values
- Less volunteers
- Lifetime careers reducing
- Increased community expectations
- Increased \$ expectation of youth/younger people
- Young people becoming more sophisticated
- Young people leaving town
- People becoming more transient
- People become their own business

ENVIRONMENTAL

- More eco-tourism
- Management of waste
- Timber industry restructure
- More pests and weeds
- Changing attitudes and knowledge of community
- Environment controlled by “higher” authorities
- Environmentalists becoming more active
- Conflicts in land usage
- More importance in use of Blackwood River
- Native Title
- Exploitation of natural resources
- Coastal access and management

SWOT

Strengths, Weaknesses, Opportunities, Threats

Strengths

- Small community size
- Position and location – river, climate, centralised position in South West
- Accessibility of Councillors
- Staff stability
- Active community members
- Development potential
- Subterranean water
- Diversity
- Controlled development
- Area available for broadscale agricultural development
- Heritage charm of Nannup
- Diversity of skills
- Landscape
- Lack of vandalism
- Lifestyle
- Lack of pollution

Weaknesses

- Size of area – freehold versus DEC
- Size – area versus population
- Poor communications ... access to modern technology
- Development verses no change conflict
- Transportation ... condition of roads, public transport, location of Shire
- Limited population number
- Lack of service industries
- Limited revenue base
- Lack of development – industries etc
- Lack of employment opportunities
- Low socio-economic status
- Sustainability
- Fractures/poor cohesion within the community

Opportunities

- Tourism
- Wineries
- Timber craft
- Tele-commuters
- Increased regional horticulture
- Forests - natural
- History
- Industries – value adding
- Coastline development
- Eco tourism – wilderness affect
- Regionalisation/resource sharing ... economic alliance
- Farm forestry
- Population growth
- Arts
- Centre-of-excellence ... training ... eg woodwork
- Nannup Tiger

Threats

- Regionalisation and amalgamation
- Tourists
- Economic viability
- Population growth
- Political insignificance
- Native Title
- Reducing grants
- Limited resources – financial and human
- Limited rate base
- Environmental issues
- Competing ideals
- Lack of medical support
- Devolution of responsibilities from State an Federal Government to Local Government
- Lack of understanding of Council operations
- Community division – community expectations
- Spread and distance of community services/markets/employees

Achievements

- Mowen Road construction underway
- Underground Power installed
- Nannup Amphitheatre annually improved
- Character of the town has been preserved
- Chemist established in town
- Garden Village theme established and maintained
- Youth Advisory Committee continues to operate well
- Residential land development proceeding
- Continued low crime rates
- Diversification of the economy
- Growth of Nannup Music Festival
- Fight to save the Yarragadee achieved purpose
- Bike rack and feature seating completed
- Security of the Nannup Timber Mill
- Very little graffiti or vandalism
- Employment of Community Development Officer and Youth officer
- Marinko Tomas park upgraded
- Plans underway for a dedicated child care centre
- Attracted professional people – help Nannup gain better way of life
- Ablution Blocks completed Foreshore and Riversbend Caravan park
- Timberline and Munda Biddi trails completed
- Town Hall and historic chairs upgraded
- Increased mobile phone coverage
- Deep sewerage
- Coastal Management Plan completed
- Forest Rally continues to grow
- Volunteer bush fire brigades have grown and are well equipped
- Employment of Fire Management Officer
- Footpath program continues
- Agg Road bridge replaced
- Summer crossing replaced with high level bridge
- Scott Road bridge replaced by extension to Pnuemonia Road
- Shire office upgrading

Community Initiatives

The following initiatives were raised at the March 2009 Community Planning Day and where applicable and sanctioned by Council initiatives are carried forward into Action Plans.

“What do we want Nannup to look like in five years time?”

- Rejuvenated Business Centre
- Main street pavements upgraded
- Street seating and more parking
- Employment for youth
- Upgrade Recreation facilities
- Gymnasium for everyone
- Heated swimming pool
- Integrated Recreation and Leisure centre with a Health and Wellbeing centre
- Community centre with office space
- Sport and Recreation Association
- Heritage Museum
- Attract new business to town
- Senior's Centre
- Nursing Home / Hostel
- Retirement units and expansion of Danjangerup Cottages
- Increased rentals / affordable housing
- Emergency Response Plan
- Communication with neighbouring Shires
- Siren for townsite emergencies
- Tourist map for trails
- Tourism Strategy
- Tourism Icons and more activities
- Millwood Tower relocated as tourist development and fire lookout
- Tourism and recreation development of Tank Seven
- Increased use of Nannup Amphitheatre
- Corporate support for Nannup Amphitheatre
- Promotion of natural assets
- Improved access to Zircon Falls
- Focus on Indigenous
- Increased access to State Forests
- More funding from DEC
- Tourism survey to visitors
- Keep tourists up to date with better information
- Dedicated youth space
- Programs for youth including activities and events
- Off Road Vehicle Access Area progressed
- Movies for youth
- ABC radio coverage
- Improved mobile phone coverage
- Lobby Government for improved services

- Bigger Telecentre
- Improved medical facilities
- Professional services including Mental Health
- Resident General Practitioner
- Improved school with quality education
- Long term school Principal
- Employment and training opportunities for youth
- Public transport on school holidays
- Weekly bus service to Manjimup and Busselton
- Community Bus
- Gas available at Petrol Stations in town for vehicles
- Cultural and Heritage museum
- Increased awareness of the environment
- Improved weed control
- Improved feral animals eradication program
- Education program on control of feral animals
- Solar power utilised
- Rates relief and Council incentives for new businesses to town
- Chamber of Commerce
- Improved Barrabup Pool access for recreational fishing
- “Buy Local” campaign
- Lolly shop in main street
- Consistent trading hours, seven days per week by traders
- Supermarket site identified at Higgins Swamp
- Improved child care services
- Day Care service
- Long term plan for a community/family centre
- Improved library service
- New tennis and basketball courts
- Major upgrade for Nannup District High School with air-conditioning to classrooms
- Collocation of Telecentre and Visitor Centre to progress
- Improved recycling program
- Recycling program to include Cockatoo Valley, Jalbarragup, Archdall Park
- A full time Planner at the Shire Office
- More mobile phone towers
- Increased funding for HACC
- More TAFE classes
- More Homeswest housing for the elderly
- Hydrotherapy pool
- Bingo nights for seniors
- Green Corps program reinstated
- Better variety in shops in town
- More traineeships for youth in Health, DEC, Forest Products, Welding, Building, Catering, Mechanical and Education.
- More regular doctor service
- Fitness program for all ages with resources
- Sealed road in cemetery
- More community meeting rooms
- Home for Nannup Music Club
- Clock to be re-incorporated into TimeWood Centre

- Safe bike path from Cockatoo Valley to town
- Adult education classes
- Locum doctor
- More after school activities
- Mobile dental service
- Bank that has facilities on weekends and after hours
- 'Recycle Shop' at local rubbish tip
- Increase in local fishing angling facilities
- Community garden scheme
- More advertising of what family services are available in the Shire.
- Improved grading of Shire roads
- Increased funding for Nannup Volunteer Resource Centre and volunteer based activities
- More recycling bins at Nannup Rubbish tip.
- Community sculpture park
- Healing path for addiction/depression along lines of Steps program for Alcoholism
- Sculpture gate entrance at Marinko Tomas statue
- More clustered tables, BBQ's and chairs at Marinko Tomas park
- Small fenced toddlers area with shade cover
- Climbing frame same as per Donnybrook Apple Fun Park
- More swings
- Move current Telstra Tower out of main street
- Protect the 'smallness' of the town
- Nannup Shire to be GM Free
- Nannup Shire to be fluoride free
- More walking and cycling trails
- Improved signage on trails
- More local events at Nannup Amphitheatre
- Swinging suspension bridge at end of Kearney St over Blackwood River
- Nannup to promote as a 'cycle friendly town'
- Scott River has it's own social venue

Action Plans

ABBREVIATIONS

CEO	Chief Executive Officer
MCS	Manager Corporate Services
WM	Works Manager
MDS	Manager Development Services
CDO	Community Development Officer

Critical Success Factor:	Specific to the Sub Program area, this measure is considered critical for the organisation to accomplish to successfully implement this Forward Plan
Action Title:	Summarises the specific action intended as part of the Sub Program area. Very much linked to the Critical Success Factor in the Sub Program area
Detail of Actions Required:	Summary of what is to be done
Action:	The course of action proposed to be undertaken
Reason:	Why a certain action should be undertaken
Expected Outcome:	What is anticipated to occur as a result of the action
Estimated Cost and Completion Year:	Estimated cost and year scheduled for completion. May be a task undertaken with existing resources or operating budget
Officer Assigned:	The person responsible for the completion of the action though not necessarily the person who implements it

Program 3 General Purpose Funding

Sub Program 3.1 Rates

CRITICAL SUCCESS FACTOR:

To ensure the sufficient raising of funds through the rating system

ACTION TITLE (Brief Description):

Implement and maintain a rating system that is fair and equitable

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Future rate increases to be at or above CPI and more closely linked to the LGCI</p> <p><i>Reason:</i> Council resolution August 2009 after identification of low rating effort</p> <p><i>Expected Outcome:</i> Maximise own source revenue and to be financially sustainable</p>		Council decision annually	Council decision annually	Council decision annually	Council decision annually	Council decision annually	MCS
B	<p><i>Action:</i> Council actively seek to achieve the Grants Commission overall assessed rates capacity by reasonable incremental increases</p> <p><i>Reason:</i> Council resolution August 2009 after identification of low rating effort</p> <p><i>Expected Outcome:</i> Balanced budget. To maximise own source revenue</p>		\$990,000	\$1,055,000	\$1,125,000	\$1,200,000	\$1,280,000	MCS
C	<p><i>Action:</i> That Council review the relativities of rate contributions from the GRV and UV sector</p> <p><i>Reason:</i> To bring in line with the Grants Commission assessed capacity and surrounding areas</p> <p><i>Expected Outcome:</i> Rating system that is fair and equitable</p>		Staff resources and Council decision making on an annual basis per adopted August 2009 Strategic and Organisational review report					MCS

Program 3 General Purpose Funding

Sub Program 3.2 Other General Purpose Funding

CRITICAL SUCCESS FACTOR:

To maximise externally raised income sources for community sanctioned activities and programs

ACTION TITLE (Brief Description):

Actively seek alternative funding sources through political or other means

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Develop a rolling grant access program to continually be sourcing external funds</p> <p><i>Reason:</i> Reduce the reliance on rate income as the major source of funding Community activities and programs</p> <p><i>Expected Outcome:</i> Projects will be initiated which source funds predominantly from external sources</p>		Staff resources and operating budget					MCS
B	<p><i>Action:</i> Actively seek sponsorship for projects and activities that are identified as beneficial to the community</p> <p><i>Reason:</i> Reduce the reliance on rate income as the major source of funding Community activities and programs</p> <p><i>Expected Outcome:</i> Projects will be initiated which source funds predominantly from external sources</p>		Staff resources and operating budget					MCS
C	<p><i>Action:</i> Monitor or undertake hearings (as appropriate) for Grants Commission funds</p> <p><i>Reason:</i> To maximise income from the Grants Commission</p> <p><i>Expected Outcome:</i> That income is maximised</p>		Staff resources and operating budget					MCS

Program 4 Governance

Sub Program 4.1 Members of Council

CRITICAL SUCCESS FACTOR:

To be an effective and representative policy and decision making body providing good government to the district of Nannup

ACTION TITLE (Brief Description):

Ensure Council remains a well functioning, informed decision making body

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Review current financial reporting requirements to Councillors</p> <p><i>Reason:</i> To determine the appropriateness of existing reporting</p> <p><i>Expected Outcome:</i> Identification of the gap between expectations and current practices</p>		Staff resources and operating budget					MCS
B	<p><i>Action:</i> Promote voter turnout at local government elections</p> <p><i>Reason:</i> The greater the voter turn out the greater the mandate to undertake decisions on behalf of the community</p> <p><i>Expected Outcome:</i> More active participation in community affairs and members of the community deciding by majority vote who will take decisions on their behalf</p>		Staff resources and operating budget					CEO

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
C	<p><i>Action:</i> Conduct orientation and introduction day for newly elected Council members</p> <p><i>Reason:</i> To ensure Council members develop skills and become familiar with their roles and responsibilities as soon as possible after election</p> <p><i>Expected Outcome:</i> A well functioning, effective and efficient peak community decision making local government authority</p>		Staff resources and operating budget					CEO
D	<p><i>Action:</i> Conduct annual road/facility inspection (April)</p> <p><i>Reason:</i> To ensure Council members gain a practical and first hand knowledge of Council projects inclusive of works undertaken, those planned and those identified as being needed</p> <p><i>Expected Outcome:</i> First hand knowledge of issues which should aid in the decision making process of Council, in particular budget allocations</p>		Staff resources and operating budget					WM
E	<p><i>Action:</i> Attendance at Councillor training modules and local government conferences is undertaken</p> <p><i>Reason:</i> To ensure Council members develop or retain the skills appropriate to be effective Council members</p> <p><i>Expected Outcome:</i> A well functioning, effective and efficient peak community decision making local government authority</p>	\$9,000	\$9,000	\$9,000	\$9,000	\$9,000		CEO

Program 4 Governance

Sub Program 4.2 Governance - General

CRITICAL SUCCESS FACTOR:

To provide a management and administrative structure which adequately services Council and the community

ACTION TITLE (Brief Description):

Optimise efficiency in administration through best practice

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Identify any areas of skills training required by staff</p> <p><i>Reason:</i> To assess the available skills and ensure the organisation is best served by officers who have the appropriate skills to undertake the tasks required</p> <p><i>Expected Outcome:</i> Optimise staff skills and identify skill shortages – optimise use of human resources</p>		Staff resources and operating budget					CEO
B	<p><i>Action:</i> Ensure all staff performance reviews are undertaken in accordance with contracts</p> <p><i>Reason:</i> Legal obligation and ensures staff are appropriately trained and resourced to undertake the tasks required</p> <p><i>Expected Outcome:</i> Performance is as required and any areas of improvement are identified and actioned</p>		Staff resources and operating budget					CEO
C	<p><i>Action:</i> Review Council's local laws, policy manual and delegation register</p> <p><i>Reason:</i> To ensure relevance and compliance with law</p> <p><i>Expected Outcome:</i> That the reviews be undertaken</p>		Local laws including Health local law by internal staff resources in 2010/11. Delegations to be reviewed annually per statute and policy manual to be reviewed in 2011/12 after completion of review 2009/10					CEO

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Conduct an induction process with all new staff</p> <p>To ensure staff are familiar with the working environment of the organisation and that appropriate risk management procedures are understood</p> <p>Adequately informed new staff members</p>	As new staff commence in any of these years. Task delegated to appropriate officer when applicable.					CEO
E	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Review this Forward Plan annually in March and reprint once very two years</p> <p>Plan must be updated to keep up with changing expectations and responsibilities</p> <p>A relevant and achievable plan</p>	Review & Reprint	Review	Review & Reprint	Review	Review & Reprint	CEO
F	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Implement five year Councillor and office equipment replacement program (Appendix 1)</p> <p>Replacement of depreciated assets is a fundamental requirement for functioning</p> <p>Maximum economic utilisation of assets with funds available when required for replacement</p>	\$37,000	\$19,000	\$25,000	\$21,500	\$16,000	MCS
G	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Maintain a staff structure capable of the delivery of the Forward Plan and essential Shire services</p> <p>To ensure effective delivery</p> <p>An appropriate level of service to the community is maintained</p>	Operating budget					CEO

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
H	Action: Reason: Expected Outcome:	Maintain Shire website To ensure stakeholders are able to access all relevant Council information That stakeholders have the ability to access information	Staff resources and operating budget					MCS
I	Action: Reason: Expected Outcome:	Review Customer Service Charter, Code of Conduct and Information Booklet To ensure up to date and relevant documentation That the reviews be undertaken	Customer Service Charter review 2010/11, Code of Conduct as statutorily required (within 12 months after ordinary elections hence 2011/12) Information Booklet reviewed annually for sending out with rates					CEO
J	Action: Reason: Expected Outcome:	Conduct once weekly inside staff meetings Enables staff to raise issues and be up to date on matters Liaison and communication on matters is undertaken	Staff resources					CEO
K	Action: Reason: Expected Outcome:	Implement Shire Record Keeping Plan Recognised best practice to have records stored and retained in an appropriate and legal manner That compliance with legislation is obtained	\$20,000	Staff resources and operating budget				MCS
L	Action: Reason: Expected Outcome:	Develop and implement an enterprise wide Risk Management Plan To develop a culture, processes and structures directed towards the effective management of risk Protection of the reputation of Council and the provision of a safe working environment	Staff resources and operating budget					MCS

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
M	Action: Reason: Expected Outcome:	Complete annual compliance audit report To comply with the Local Government Act 1995 Compliance acceptance	Staff resources and operating budget					CEO
N	Action: Reason: Expected Outcome:	Continue to provide annual office traineeship Local employment Traineeships are retained and local employment served	Operating budget of salaries and wages					MCS
O	Action: Reason: Expected Outcome:	Transfer adequate funds to reserve to fund future long service leave obligations (Appendix 3) So that the financial impost of funding long service leave is cash backed and is not high in any one year That the reserve transfers take place	\$30,000					\$30,000
P	Action: Reason: Expected Outcome:	Transfer adequate funds to reserve to fund the five year Councillor and office equipment replacement program (Appendix 1) So that the financial impost of funding the purchases is spread over a number of years That the reserve transfers take place	\$20,000	\$20,000	\$30,000	\$30,000	\$30,000	MCS
Q	Action: Reason: Expected Outcome:	Update and implement building maintenance plan (Appendix 4) To provide preventative and routine maintenance to staff housing Correctly maintained buildings	\$23,000					MDS

Program 4 Governance

Sub Program 4.3 Civic Functions and Public Relations

CRITICAL SUCCESS FACTOR:

To foster community involvement and information exchange in Council and community activities and functions

ACTION TITLE (Brief Description):

Conduct activities that promote positive relationships throughout the community

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> That quarterly community consultation meetings be held including the consideration of holding Council forums in other regions of the Shire</p> <p><i>Reason:</i> To enable Council members to meet informally with constituents</p> <p><i>Expected Outcome:</i> That Council members and community members interact and ideas be exchanged</p>		Staff resources and operating budget. Council member time. Quarterly community consultation meetings arranged by CDO.					CEO
B	<p><i>Action:</i> Produce monthly Shire notes and media releases</p> <p><i>Reason:</i> To ensure members of the community are informed of Council issues</p> <p><i>Expected Outcome:</i> Greater knowledge in the community of Council related matters</p>		Staff resources and operating budget					CEO
C	<p><i>Action:</i> Conduct Australia Day awards presentations and Citizenship ceremonies</p> <p><i>Reason:</i> Promote civic pride and community achievement in the district</p> <p><i>Expected Outcome:</i> The successful holding of the functions and awards</p>		Operating budget					MCS

Program 5 Law Order and Public Safety

Sub Program 5.1 Fire Prevention

CRITICAL SUCCESS FACTOR:

To provide, develop and manage fire services in response to community needs

ACTION TITLE (Brief Description):

Provide the appropriate level of resources to fire prevention activities

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	FESA Capital Equipment Replacement Program To provide continued replacement of fire appliances and building upgrades as required. Fire appliances are replaced when due. Building improvements are funded.			Shed Bidellia Brigade \$70,000		Shed Carlotta Brigade \$80,000	MDS
B	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Complete FESA Operating budget submission annually Maximise operating funds available to brigades Ongoing effective operation of volunteer bushfire brigades	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	MDS
C	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Continue to lobby for and/or fund a part time Community Emergency Services Manager Officer To be able to provide an adequate fire fighting response in the district Active district brigade who are trained and fire ready	Council \$15,000 FESA \$50,000	Council \$15,000 FESA \$50,000 Council Review				CEO

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> Arrange for the undertaking of Annual Firebreak Inspections</p> <p><i>Reason:</i> Ensure compliance with Firebreak Order</p> <p><i>Expected Outcome:</i> Potential fire hazards are minimised in the district</p>		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	MDS
E	<p><i>Action:</i> Review District Fire Management Plan</p> <p><i>Reason:</i> Compliance with Emergency Services Act 2005 as Council is the agency responsible for district Fire Management</p> <p><i>Expected Outcome:</i> Plan is completed and enacted</p>	<p>Bush Fire Prone Area mapping project -joint project with Bridgetown.</p> <p>Staff resources and operating budget</p>						MDS
F	<p><i>Action:</i> Review district Strategic Firebreaks</p> <p><i>Reason:</i> The management of strategic firebreaks has in some areas fallen to Council where fire control on private property remains property owner responsibility</p> <p><i>Expected Outcome:</i> That the review be undertaken and a report with any recommended actions be presented to Council</p>	Staff resources						MDS
G	<p><i>Action:</i> Maintain strong relations with DEC Fire Personnel</p> <p><i>Reason:</i> DEC control over 85% of land in the district, the majority which is of significant fire risk</p> <p><i>Expected Outcome:</i> Potential fire hazards are minimised in the district</p>	Staff resources						MDS

Program 5 Law Order and Public Safety

Sub Program 5.2 Animal Control

CRITICAL SUCCESS FACTOR:

Provide an appropriate level of service in the area of animal control

ACTION TITLE (Brief Description):

Ensure legislation applicable is implemented and enforced

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Review the provision of ranger services from the Shire of Busselton</p> <p><i>Reason:</i> To ensure an adequate service is provided and value for money obtained</p> <p><i>Expected Outcome:</i> That the review be undertaken</p>		Staff resources and operating budget					MDS
B	<p><i>Action:</i> Ensure all dogs within the district are registered</p> <p><i>Reason:</i> Compliance with Dog Act</p> <p><i>Expected Outcome:</i> Registrations are 100% of dogs in the district</p>	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000		MDS
C	<p><i>Action:</i> Provide animal control service in accordance with relevant legislation</p> <p><i>Reason:</i> Compliance with Dog Act and other legislation</p> <p><i>Expected Outcome:</i> Appropriate animal control is undertaken in the district</p>		Staff resources and operating budget					MDS

Program 5 Law Order and Public Safety

Sub Program 5.3 Other Law Order and Public Safety

CRITICAL SUCCESS FACTOR:

Support other emergency service providers in the district

ACTION TITLE (Brief Description):

Undertake actions that impact positively on other emergency service providers in the district

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Submit capital and operating grants to FESA for the Nannup SES</p> <p>Supporting SES operations</p> <p>Adequately resourced unit</p>	<p>\$70,000</p> <p>Self supporting, no cost to Council</p>					MDS
B	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>LEMC participation</p> <p>Support of LEMC activities is a statutory requirement and represents an overall community benefit</p> <p>Active and well functioning LEMC committee</p>	Staff resources and operating budget					CEO
C	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Review LEMC district arrangements and Local Recovery Plan</p> <p>Statutory requirement</p> <p>That the plans be reviewed and amended if required</p>	<p>Staff resources and operating budget</p>					CEO

Program 7 Health

Sub Program 7.1 Health Inspection and Administration

CRITICAL SUCCESS FACTOR:

Provide an environmental health service commensurate with community expectations and statutory requirements

ACTION TITLE (Brief Description):

Undertake monitoring and enforcement of environmental health related issues

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Undertake inspection of food premises in accordance with the Food Act .</p> <p><i>Reason:</i> Regulatory compliance</p> <p><i>Expected Outcome:</i> High standard of food premises within the district</p>		\$3,500	\$3,500	\$3,500	\$3,500	\$3,500	MDS
B	<p><i>Action:</i> Implementation of Council's Health Local Laws</p> <p><i>Reason:</i> Maintain a sound standard of health and well being in the community</p> <p><i>Expected Outcome:</i> Adequate health controls remain in place for the benefit of all citizens</p>		\$5,500	\$6,000	\$6,600	\$7,660	\$7,660	MDS

Program 8 Education and Welfare

Sub Program 8.1 Pre School

CRITICAL SUCCESS FACTOR:

Provision of a suitable community early children's care facility

ACTION TITLE (Brief Description):

Completion of appropriate building for early childcare activities

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> That Council undertake the development of a day and occasional care facility</p> <p><i>Reason:</i> To provide a suitable community early children's care facility</p> <p><i>Expected Outcome:</i> Early childhood needs within the community are adequately catered for</p>		\$300,000					MDS
B	<p><i>Action:</i> That Council review the operating lease and maintenance requirements for the community pre-school building</p> <p><i>Reason:</i> To have in place suitable operating arrangements for the community pre-school</p> <p><i>Expected Outcome:</i> Equitable arrangements are put in place</p>		Staff resources					MCS
C	<p><i>Action:</i> Update and implement building maintenance plan (Appendix 4)</p> <p><i>Reason:</i> To provide preventative and routine maintenance to staff housing</p> <p><i>Expected Outcome:</i> Correctly maintained buildings</p>		\$2,000					MDS

Program 8 Education and Welfare

Sub Program 8.2 Aged and Disabled

CRITICAL SUCCESS FACTOR:

Services are made available as best as practicably possible for disadvantaged members of the community

ACTION TITLE (Brief Description):

Seek to positively influence agencies with the role of providing disabled and aged services within the community

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Implement and Review Disability Access and Inclusion Plan</p> <p><i>Reason:</i> Statutory requirement and enables access and inclusion for community members with disabilities</p> <p><i>Expected Outcome:</i> That the review be completed</p>		Staff resources and operating budget as priority enables					MCS
B	<p><i>Action:</i> Assist the Danjangerup Cottages Committee in the construction of additional aged accommodation</p> <p><i>Reason:</i> Council is in a position to assist with headworks and site works for new units</p> <p><i>Expected Outcome:</i> That assistance is given where possible</p>		Assist per normal budget request process					CEO
C	<p><i>Action:</i> Include in works allowances for disabled and aged citizens such as tactile indicators for footpaths</p> <p><i>Reason:</i> Assist those less able in the community to access the same level of service as other citizens</p> <p><i>Expected Outcome:</i> Access for all</p>		As required when works are committed from budget					WM

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> Develop and implement seniors activities</p> <p><i>Reason:</i> To assist in service provision for seniors within the community</p> <p><i>Expected Outcome:</i> That the seniors activities are prepared and implemented</p>		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	MCS
E	<p><i>Action:</i> Develop a policy on contributions to aged persons accommodation</p> <p><i>Reason:</i> To support future expenditures on this activity (Council resolution August 2009)</p> <p><i>Expected Outcome:</i> That a policy be developed</p>	Staff resources						MCS

Program 9 Housing

Sub Program 9.1 Staff Housing

CRITICAL SUCCESS FACTOR:

To ensure that housing stocks are such that suitable accommodation can be made available, if required, for staff

ACTION TITLE (Brief Description):

To retain a small number of houses that can be utilised for staff accommodation

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Develop a staff housing replacement strategy</p> <p><i>Reason:</i> To ensure that housing is retained at a high standard</p> <p><i>Expected Outcome:</i> That housing is replaced or renovated as required and that the strategy is completed</p>			Staff resources and operating budget				CEO
B	<p><i>Action:</i> Update and implement building maintenance plan (Appendix 4)</p> <p><i>Reason:</i> To provide preventative and routine maintenance to staff housing</p> <p><i>Expected Outcome:</i> Correctly maintained buildings</p>	\$9,500	\$8,000	\$5,000	\$5,000	\$5,000		MDS

Program 9 Housing

Sub Program 9.2 Housing Other

CRITICAL SUCCESS FACTOR:

Manage non staff housing infrastructure owned by the Shire of Nannup in accordance with Council direction

ACTION TITLE (Brief Description):

Develop strategies that plan for the future management of housing owned by the Shire of Nannup and implement any such strategy

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<i>Action:</i>	Update and implement building maintenance plan (Appendix 4)	\$70,000	\$37,000	\$9,500	\$19,000	\$19,000	MDS
	<i>Reason:</i>	To provide preventative and routine maintenance to other housing						
	<i>Expected Outcome:</i>	Correctly maintained buildings						
B	<i>Action:</i>	Review lease and tenant requirements for # 2 Brockman Street (Community House)	Staff resources and operating budget					CEO
	<i>Reason:</i>	It is appropriate that tenancies and lease arrangements are periodically reviewed						
	<i>Expected Outcome:</i>	That the lease be reviewed						
C	<i>Action:</i>	Review freehold land parcels owned by the Shire of Nannup	Staff resources and operating budget					CEO
	<i>Reason:</i>	To determine the most appropriate future use						
	<i>Expected Outcome:</i>	That the review be undertaken						

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Review reserve land vested with the Shire of Nannup</p> <p>To determine the most appropriate future use and status of these land parcels</p> <p>That the review be undertaken</p>	Staff resources and operating budget					CEO

Program 10 Community Amenities

Sub Program 10.1 Waste Disposal and Recycling

CRITICAL SUCCESS FACTOR:

To provide and manage an efficient and effective waste disposal and recycling service suitable to the requirements of the Nannup community

ACTION TITLE (Brief Description):

Implementation and monitoring of the waste disposal and recycling service contracts in respect of bin collection and tip site services

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Maintenance of townsite refuse collection service (Green and Yellow) Council statutory responsibility per Health Act requirements and community expectations An effective waste collection service	\$57,750	\$60,637	\$63,700	\$66,853	\$70,000	MDS
B	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Oversee the waste management and recycling contract at the Nannup Waste Disposal site To provide an effective waste management and recycling service in response to community requirements An effective waste management and recycling service	\$130,000 New Contract developed for facility	\$140,000	\$140,000	\$140,000	\$150,000	MDS
C	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Review the Waste Management Contract when due in 2012 Legal contract requires review when stipulated That the contract be renewed or retendered	Staff resources and operating budget					MDS

Shire of Nannup
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DETAILS OF ACTIONS REQUIRED			Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> Implement philosophy of cost recovery for waste services less any concession policy instigated by Council</p> <p><i>Reason:</i> Equity in degree of user pays for service as opposed to all ratepayers</p> <p><i>Expected Outcome:</i> That a fair system be introduced</p>		Presently being investigated and future reports to be prepared for Council consideration.					MDS
E	<p><i>Action:</i> Implement Transfer Station at Waste Management Facility – Appendix 4</p> <p><i>Reason:</i> More efficient recycling and disposal of waste</p> <p><i>Expected Outcome:</i> That a transfer station be funded and set up by the end of 2012/13</p>	Staff resources and operating budget	\$65,000					MDS
F	<p><i>Action:</i> Commence planning for the eventual closure and rehabilitation of the current Waste Management Facility</p> <p><i>Reason:</i> The site is determined to have a useful life of a further 10 years (2020)</p> <p><i>Expected Outcome:</i> That options are investigated and forward planning undertaken well before closure is due</p>	Staff resources or by contract (operating budget)						MDS

Program 10 Community Amenities

Sub Program 10.2 Town Planning

CRITICAL SUCCESS FACTOR:

To adequately plan for future development in terms of sustainable economic, environment and social factors

ACTION TITLE (Brief Description):

Develop and implement appropriate planning strategies in accordance with the relevant legislative parameters

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Respond to any development applications pertaining to the site specific Coastal Management Plan for the southern portion of the Shire district</p> <p><i>Reason:</i> To ensure sustainable coastal development occurs</p> <p><i>Expected Outcome:</i> That any proposed development and management arrangements are in accordance with the adopted Coastal Management Plan</p>		<p>Staff resources and operating budget, though some legal fees, lodgment costs and compensation costs may arise throughout the process. Would be undertaken per Council budget allocation and normal work prioritisation.</p>					MDS
B	<p><i>Action:</i> Address outstanding road closure/dedication issues</p> <p><i>Reason:</i> To correct the numerous incorrect land/road tenure issues that exist throughout the district</p> <p><i>Expected Outcome:</i> That as many of the inequities in land tenure issues identified are corrected as can reasonably be expected</p>		<p>Per Council budget allocation if Council determines it will bear any, part or all costs associated with various dedications. Draft policy developed March 2010. Costs may include legal fees, lodgment costs and compensation costs as well as any practical road construction/maintenance works.</p>					MDS

DETAILS OF ACTIONS REQUIRED			Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
C	<p><i>Action:</i> Undertake review of Local Planning Scheme 3 and the Local Planning Strategy</p> <p><i>Reason:</i> Statutory requirement and good management would dictate that this be undertaken in any event</p> <p><i>Expected Outcome:</i> That the review be undertaken</p>		\$25,000					MDS
D	<p><i>Action:</i> Ensure compliance with Local Planning Scheme 3 and other associated legislative planning control documents</p> <p><i>Reason:</i> To ensure sustained and managed planning growth in the district</p> <p><i>Expected Outcome:</i> That compliance be achieved</p>		Staff resources and operating budget. Fees and charges are applicable to applications.					MDS
E	<p><i>Action:</i> Review Nannup Townsite Strategy document</p> <p><i>Reason:</i> Ensure the document remains a relevant planning tool</p> <p><i>Expected Outcome:</i> That the review be undertaken</p>		\$15,000					MDS
F	<p><i>Action:</i> Finalise and implement residential design guidelines for new developments</p> <p><i>Reason:</i> To ensure future building have some conformity with the expectations of the community</p> <p><i>Expected Outcome:</i> That the guidelines be finalised and implemented (made available for people building new dwellings)</p>		\$10,000					MDS

Program 10 Community Amenities

Sub Program 10.3 Other Community Amenities

CRITICAL SUCCESS FACTOR:

Services and facilities catagorised in this area are developed and maintained to a standard acceptable to the community

ACTION TITLE (Brief Description):

Positive enhancement and contribution to services in this area is evident

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Review Council's Municipal Inventory Statutory requirement every four years That the review is undertaken	\$18,000 (\$10K carried forward)					MDS
B	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Undertake Cemetery landscaping works Continuation of beautification works at the cemetery Well presented cemetery	Per grant funds and/or operating funds allocated by Council					WM
C	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Implement public conveniences planning detail adopted by Council in November 2009 Ensure high quality facilities are provided and maintained That the planning assessment adopted by Council is implemented as Council allocates funds	Staff resources and operating budget. Costs associated with demolition/conversion of any facility need to be appropriately budgeted for.					MDS

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Make loan repayments on the Nannup Community Resource Centre Self Supporting loan # 37 (Appendix 2)</p> <p>Legal debt agreement</p> <p>Debt repaid in accordance with loan schedule</p>	\$19,722	\$19,722	\$19,722	\$19,722	\$19,722	MCS

Program 10 Community Amenities

Sub Program 10.4 Regional Development

CRITICAL SUCCESS FACTOR:

Regional issues of interest to the Nannup community are pursued

ACTION TITLE (Brief Description):

Retain a commitment and actively pursue regional projects that are seen as beneficial to the Nannup district

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Retain membership of the South West Zone of WALGA</p> <p><i>Reason:</i> Maintain strong connections with surrounding areas and develop initiatives of mutual interest and benefit</p> <p><i>Expected Outcome:</i> Anticipated regional and economic benefits</p>		Staff resources and operating budget					CEO
B	<p><i>Action:</i> Maintain and promote a positive relationship with Regional Development Australia (Federal)</p> <p><i>Reason:</i> Funding opportunities, regional cooperation and political awareness</p> <p><i>Expected Outcome:</i> Positive initiatives within this community will receive political and funding attention</p>		Staff resources and operating budget					CEO
C	<p><i>Action:</i> Establish and maintain a good working relationship with the South West Development Commission</p> <p><i>Reason:</i> Maintain strong connections with the principal State Government funding authority in the South West region</p> <p><i>Expected Outcome:</i> Anticipated regional funding and economic benefit</p>		Staff resources and operating budget					CEO

Shire of Nannup
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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned	
			11/12	12/13	13/14	14/15	15/16		
D	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Review membership of the Warren Blackwood Strategic Alliance To determine if the benefits remain in participation If retained, the development of initiatives of mutual interest and benefit to the region	\$5,000 (Boyup Brook have said (Mch 2011 that they no longer want to be members).	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	CEO
E	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Monitor the Minister's Local Government's Reform Agenda reinforcing Council's position if required That Council's position is maintained and communicated to the Minister That the Minister respects Council's position and retains the status quo of this local government being a single autonomous unit	Staff resources and operating budget. Political representation may be required from elected members.					CEO	
F	<i>Action:</i> <i>Reason:</i> <i>Expected Outcome:</i>	Maintain positive working relationships with neighbouring shires inclusive of officer and resource sharing To achieve economies of scale and regional cooperation Local Government service levels and/or efficiencies are maintained or improved	Staff resources and operating budget					CEO	

Program 11 Recreation & Culture

Sub Program 11.1 Public Halls, Civic Centre

CRITICAL SUCCESS FACTOR:

Maintain quality and accessibility to public halls

ACTION TITLE (Brief Description):

Improvement works to Town and Other Halls

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Complete any identified maintenance works required to public buildings (App 4)</p> <p><i>Reason:</i> To ensure facilities are properly maintained and in a useable condition</p> <p><i>Expected Outcome:</i> That any identified works are completed</p>		\$17,000					MDS
B	<p><i>Action:</i> Review the use of the Nannup Town Hall Supper Room (following Nannup Community Resource Centre moving out)</p> <p><i>Reason:</i> To determine the best use of a recently vacated building.</p> <p><i>Expected Outcome:</i> That the review be undertaken</p>		Staff resources					CEO
C	<p><i>Action:</i> Review the lease/use of the Nannup Bowling Club premises</p> <p><i>Reason:</i> To determine future use of the premises, particularly if planning is for the relocation to the Recreation Centre</p> <p><i>Expected Outcome:</i> That the review be undertaken</p>		Staff resources					MCS

Shire of Nannup
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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> Re pile Floor and upgrade interior of Lesser Hall (Telecentre) – Appendix 4</p> <p><i>Reason:</i> To ensure facilities are properly maintained and in a useable condition</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>		\$55,000					MDS
E	<p><i>Action:</i> Re pile Floor and redecorate interior of Town Hall – Appendix 4</p> <p><i>Reason:</i> To ensure facilities are properly maintained and in a useable condition</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>	\$13,500	\$50,000					MDS
F	<p><i>Action:</i> Undertake maintenance works Carlotta Hall – Appendix 4</p> <p><i>Reason:</i> To ensure facilities are properly maintained and in a useable condition</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>							MDS
G	<p><i>Action:</i> Undertake maintenance works Old Cundinup School – Appendix 4</p> <p><i>Reason:</i> To ensure facilities are properly maintained and in a useable condition</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>	\$50,000						MDS

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
H	<p><i>Action:</i> Construct carport at rear of Shire Office – <i>Appendix 4</i></p> <p><i>Reason:</i> Provide protection from weather for vehicles, Council staff and Council members and visitors who use the area</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>					\$12,000		MDS
I	<p><i>Action:</i> Upgrade Shire Office and Public Toilets at rear of building to universal access standard – <i>Appendix 4</i></p> <p><i>Reason:</i> To ensure facilities are compliant with disability access standards and Council's Disability Access and Inclusion Plan</p> <p><i>Expected Outcome:</i> That the works are funded and completed</p>						\$30,000	MDS

Program 11 Recreation & Culture

Sub Program 11.2 Other Recreation and Sport

CRITICAL SUCCESS FACTOR:

To ensure the recreation and sporting needs of the community are met

ACTION TITLE (Brief Description):

Redevelopment of the Recreation Centre (inclusive of Community Centre)

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> That Council undertake the upgrade to the Recreation (and Community) Centre per adopted plans and funding available – <i>Appendix 4</i></p> <p><i>Reason:</i> To meet the future community sporting needs and to revitalise the existing premises</p> <p><i>Expected Outcome:</i> That the upgrade be undertaken</p>	\$2.3 million						MDS
B	<p><i>Action:</i> Develop and implement an appropriate management model (including a lease if required) for the operations of the Recreation Centre</p> <p><i>Reason:</i> To ensure the smooth and optimal running of the centre</p> <p><i>Expected Outcome:</i> That the model be prepared, adopted and implemented</p>	Staff resources and operating budget						CEO

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
C	<i>Action:</i>	Develop a suitable capital replacement and maintenance plan for the upgraded Recreation Centre	Staff resources and operating budget					MDS
	<i>Reason:</i>	To ensure that the financial commitments in operating and replacing the facility are met						
	<i>Expected Outcome:</i>	That a suitable capital replacement and maintenance plan is completed, adopted and implemented for the Recreation Centre						
D	<i>Action:</i>	Continue to develop and implement recreation programs as funding becomes available	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	MCS
	<i>Reason:</i>	To promote an active and healthy community						
	<i>Expected Outcome:</i>	That programs be developed in accordance with available funding						
E	<i>Action:</i>	If external funding is sourced, implement part time sport and recreation officer	Staff resources and operating budget, supported by grant funding that may be accessed.					MCS
	<i>Reason:</i>	To invigorate clubs and promote organised sporting and recreational activity in the community						
	<i>Expected Outcome:</i>	Increased participation in sporting and recreational activity, primarily based at the Recreation Centre						

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
F	<p><i>Action:</i></p> <p><i>Reason:</i></p> <p><i>Expected Outcome:</i></p>	<p>Assist groups to develop an off road vehicle access area at the old golf course site</p> <p>To develop an identified recreation opportunity by helping with grant applications, possible in kind works and set up</p> <p>That an off road vehicle access area be developed by groups external to Council</p>	<p>Staff resources and operating budget. In kind requests to be considered.</p>					MCS

Program 11 Recreation & Culture

Sub Program 11.3 Other Recreation and Sport

CRITICAL SUCCESS FACTOR:

To maintain and further develop the Garden Village theme of Nannup and to ensure the high standard of public parks and reserve areas in the community are maintained and improved upon

ACTION TITLE (Brief Description):

Implementation of Council endorsed Streetscape initiatives and improvement works at various locations throughout the community

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Implement tree planting (Community Arboretum) citizen recognition initiative</p> <p><i>Reason:</i> Recognised and supported as a worthwhile project</p> <p><i>Expected Outcome:</i> That trees be planted recognizing citizens</p>		\$500	\$500	\$500	\$500	\$500	MCS
B	<p><i>Action:</i> Town Oval Development</p> <p><i>Reason:</i> Safety and aesthetic</p> <p><i>Expected Outcome:</i> That works be undertaken</p>		\$80,000	\$80,000	\$80,000	\$80,000	\$50,000	WM
C	<p><i>Action:</i> Marinko Tomas Park, upgrade including tree removal and replacement plus installation of shade sails</p> <p><i>Reason:</i> Assist visitors and make the area more appealing</p> <p><i>Expected Outcome:</i> That works be undertaken</p>		\$50,000	\$20,000	\$20,000	\$20,000	\$20,000	WM

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> That Council consider further initiatives for the Foreshore Park. Including Foreshore Revitalisation project</p> <p><i>Reason:</i> To continue the development of facilities in this area to which Council has committed as the main cultural area of the community</p> <p><i>Expected Outcome:</i> That a report be prepared for Council's consideration</p>		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	WM
E	<p><i>Action:</i> That Council continue to recognise and develop the cultural and tourism area stretching from the Riversbend Caravan Park to Wilson Street along the Blackwood River</p> <p><i>Reason:</i> To have ordered planning and development of the various townscape precincts</p> <p><i>Expected Outcome:</i> That the area continues to grow and be recognised as the tourism and cultural area of the community</p>		Staff resources and operating budget – grant opportunities					MCS
F	<p><i>Action:</i> That Council look at strategies to increase use of the Nannup Amphitheatre</p> <p><i>Reason:</i> To promote and utilise the developed area to its potential</p> <p><i>Expected Outcome:</i> That strategies be looked at and submitted to Council for consideration</p>		Staff resources and operating budget					MCS

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
G	<p><i>Action:</i> That Council look at developing a tree replacement strategy for the Arboretum between the Brockman Street Caravan Park and the Nannup Amphitheatre</p> <p><i>Reason:</i> To remove older trees that are dropping limbs replacing with younger species</p> <p><i>Expected Outcome:</i> That the strategy be developed and implemented if adopted by Council</p>	Staff resources and then Council budget allocation for implementation						WM
H	<p><i>Action:</i> Establish a development plan for the "Village Green"</p> <p><i>Reason:</i> To plan for the future use of this area</p> <p><i>Expected Outcome:</i> That the plan be developed and implemented if adopted by Council</p>	Staff resources and then Council budget allocation for implementation						CEO

Program 11 Recreation & Culture

Sub Program 11.4 Library Services

CRITICAL SUCCESS FACTOR:

To enhance and contribute to library services to the community

ACTION TITLE (Brief Description):

Incorporate latest technologies relevant to the provision of library services

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Develop strategies to guide the development of appropriate and equitable library services</p> <p><i>Reason:</i> To ensure the service provided meets community needs</p> <p><i>Expected Outcome:</i> Community satisfaction</p>		Staff resources and operating budget					MCS

Program 12 Transport

Sub Program 12.1 Road Construction Program

CRITICAL SUCCESS FACTOR:

That the major capital works of Council are completed on time and within budget

ACTION TITLE (Brief Description):

Development and implementation of capital works

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Develop and implement road construction capital works in accordance with Council's adopted program (Appendix 5)</p> <p><i>Reason:</i> To develop and construct an effective road transport network in the district</p> <p><i>Expected Outcome:</i> That the road transport network be built on and developed in accordance with the available resources</p>		\$5,279,081	\$4,623,081	\$4,653,081	\$4,673,081	\$673,081	WM
B	<p><i>Action:</i> Develop and implement footpath construction in accordance with adopted program (Appendix 6)</p> <p><i>Reason:</i> To construct safe, effective and essential pedestrian footpaths</p> <p><i>Expected Outcome:</i> Safe pedestrian footpaths</p>		\$50,400	\$50,000	\$75,120	\$50,000	\$50,000	WM
C	<p><i>Action:</i> Continue to lobby for road funding through the various sources available – Grants Commission, Regional Road Group, TIRES etc</p> <p><i>Reason:</i> To maximise income available for road construction works</p> <p><i>Expected Outcome:</i> That Council achieves the maximum income it can in the road construction area</p>		Staff resources					WM

Program 12 Transport

Sub Program 12.2 Road Maintenance Program

CRITICAL SUCCESS FACTOR:

To ensure that road maintenance matters are recognised and undertaken

ACTION TITLE (Brief Description):

Development and implementation of significant road maintenance initiatives

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Review adopted standards and guidelines for road maintenance</p> <p><i>Reason:</i> To provide for regular programmed and preventative maintenance</p> <p><i>Expected Outcome:</i> A high standard of road network in the district</p>		Guidelines for guide posts, shoulder maintenance and maintenance grading have been developed. Other standards may be developed over time in accordance with any perceived need. Those standards adopted are to be reviewed on an annual basis					WM
B	<p><i>Action:</i> Maintain the ROMANs road asset management system at a level where the information is up to date, useful and relevant</p> <p><i>Reason:</i> To ensure road funding and Grants Commission submissions are correct</p> <p><i>Expected Outcome:</i> Maximisation of road funding and an up to date useful road inventory system</p>		Staff resources or contracted expertise through operating budget					WM
C	<p><i>Action:</i> Implement the rural street addressing and house numbers on kerbs program</p> <p><i>Reason:</i> Improves the ability, particularly for emergency services, to locate properties</p> <p><i>Expected Outcome:</i> That properties in the district are easier to locate</p>		\$10,000	\$10,000	\$10,000	\$0	\$0	MDS

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<p><i>Action:</i> Implement Main Street Upgrade</p> <p><i>Reason:</i> To correct issues identified with drainage, kerb heights and footpath stability and aesthetics</p> <p><i>Expected Outcome:</i> That the upgrade be undertaken</p>		\$1,500,000	\$1,500,000				WM

Program 12 Transport

Sub Program 12.3 Road Plant Purchases

CRITICAL SUCCESS FACTOR:

Maintain Council's plant inventory at a level consistent with required works

ACTION TITLE (Brief Description):

Fund and implement Plant Replacement Program

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Transfer funds to reserve to fund future plant purchases (Appendix 3)</p> <p><i>Reason:</i> So that the financial impost of purchasing plant is not high in any one year</p> <p><i>Expected Outcome:</i> That the reserve transfers take place</p>		\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	MCS
B	<p><i>Action:</i> Implementation of the Plant Replacement Program (Appendix 7)</p> <p><i>Reason:</i> To provide cyclical replacement of major items of plant</p> <p><i>Expected Outcome:</i> That Council's plant fleet is operating at a standard capable of undertaking the works and services required</p>		\$200,000	\$270,000	\$274,000	\$380,000	\$220,000	WM
C	<p><i>Action:</i> Make loan repayments on 2010/11 Plant purchases Loan XX (Appendix 2)</p> <p><i>Reason:</i> Legal debt agreement</p> <p><i>Expected Outcome:</i> Debt repaid in accordance with loan schedule</p>		\$18,300	\$18,300	\$18,300	\$18,300	\$18,300	MCS

Program 12 Transport

Sub Program 12.4 Parking and Parking Facilities

CRITICAL SUCCESS FACTOR:

Manage townsite parking in an orderly and effective manner

ACTION TITLE (Brief Description):

Implement strategies to adequately manage parking and parking facilities

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Develop Reserve 27941 for the purposes of parking</p> <p><i>Reason:</i> To deal with ongoing growth and resulting increase in traffic in the Nannup townsite</p> <p><i>Expected Outcome:</i> That the parking area be completed and ready for use</p>	<p>All preliminary work to be finalised (design, costing, agreements & funding)</p>	\$150,000					CEO
B	<p><i>Action:</i> Review all existing parking policies in place prior to Local Planning Scheme 3</p> <p><i>Reason:</i> To ensure compatibility with overarching legislation and consistency in the application of parking initiatives</p> <p><i>Expected Outcome:</i> Consistency in regulation and matters relating to parking</p>	<p>\$8,000 existing planning budget</p>						MDS
C	<p><i>Action:</i> Receive report on parking options across Old Railway Bridge primarily for festivals/events at Foreshore Park</p> <p><i>Reason:</i> To cater for event parking</p> <p><i>Expected Outcome:</i> That Council is in a position to decide if there is justification to fund a parking area across the Old Railway Bridge for events</p>	<p>Staff resources</p>						CEO

Program 12 Transport

Sub Program 12.5 Bridge Program

CRITICAL SUCCESS FACTOR:

Regular programmed replacement and preventative maintenance of bridges

ACTION TITLE (Brief Description):

Implementation of the Main Roads WA bridge program

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Implement attached Main Roads WA Bridge Program (Appendix 8)</p> <p><i>Reason:</i> To provide cyclical repairs and preventative maintenance to bridges in the district</p> <p><i>Expected Outcome:</i> Ensure bridges and crossings remain at a safe standard for use by the community</p>		\$701,000	\$482,000	\$182,000	\$32,000	\$332,000	WM
B	<p><i>Action:</i> Consider the options for the future of the present Jalbarragup summer crossing site</p> <p><i>Reason:</i> To determine what works are done at the site and whether the crossing point remains</p> <p><i>Expected Outcome:</i> Ensure bridges and crossings remain at a safe standard for use by the community</p>	Staff resources and operating budget		Unknown cost – Main Roads WA funding				CEO
C	<p><i>Action:</i> Implement Heritage Strategy for the preservation of the old Jalbarragup Bridge structure assuming funding through Main Roads WA or Heritage Grant</p> <p><i>Reason:</i> To preserve the Heritage value of the old bridge structure</p> <p><i>Expected Outcome:</i> That the strategy be implemented</p>			\$150,000				CEO

Program 13 Economic Services and Tourism

Sub Program 13.1 Rural Services

CRITICAL SUCCESS FACTOR:

Support and promote the provision of rural services throughout the district

ACTION TITLE (Brief Description):

Identify and be conversant with developments in the area of rural services

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Linkage are established and maintained with rural service bodies such as LandCare groups, NRM/BBG</p> <p><i>Reason:</i> To provide rural service stakeholders in this district linkages to assistance</p> <p><i>Expected Outcome:</i> That rural service stakeholders remain informed on matters of relevance</p>		Staff resources and operating budget					CEO
B	<p><i>Action:</i> Implement weed action reports for roads and Shire reserves</p> <p><i>Reason:</i> To contain and manage weeds in public areas</p> <p><i>Expected Outcome:</i> That weeds are contained and do not spread further</p>	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000		WM
C	<p><i>Action:</i> Continue involvement with the Nannup Feral Pig Action group</p> <p><i>Reason:</i> To assist in the eradication of feral pigs by supporting this DEC initiative</p> <p><i>Expected Outcome:</i> Feral pig numbers are reduced and the program continues to operate</p>		Staff resources and operating budget					MCS

Program 13 Economic Services and Tourism

Sub Program 13.2 Tourism and Area Promotion

CRITICAL SUCCESS FACTOR:

Encourage and promote tourism and tourism related development within the district and region

ACTION TITLE (Brief Description):

Identify and support worthwhile tourism related projects

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Support the Nannup Visitor Centre in its operations</p> <p><i>Reason:</i> The support of the Visitor Centre is considered vital to healthy tourism and area promotion in the district</p> <p><i>Expected Outcome:</i> A well functioning and active Visitor Centre</p>		The Visitor Centre premises and caravan parks operate on a minimal fee lease from Council enabling the self generation of income from visitors					CEO
B	<p><i>Action:</i> Support the Nannup Music Festival, Flower and Garden activities and other regular Nannup events</p> <p><i>Reason:</i> The support of events within the community brings positive economic and social benefit</p> <p><i>Expected Outcome:</i> Successful events are held within the community</p>		\$20,000	\$20,000	\$20,000	\$20,000		CEO
C	<p><i>Action:</i> Develop a Youth Plan which incorporates a needs analysis for a Youth Centre</p> <p><i>Reason:</i> To set a future direction for youth needs within the community</p> <p><i>Expected Outcome:</i> That the plan be undertaken</p>		Staff resources and operating budget					MCS

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
D	<i>Action:</i>	Develop youth activity programs including school holiday activities	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	MCS
	<i>Reason:</i>	To provide a constructive outlet and things for youth to undertake in the community						
	<i>Expected Outcome:</i>	That programs be developed and implemented in accordance with funding and resources available						
E	<i>Action:</i>	Implement Cultural Plan as resources and funding become available	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	MCS
	<i>Reason:</i>	To assist in the development of cultural activities throughout the district						
	<i>Expected Outcome:</i>	That the plan be initially adopted and then implemented						
F	<i>Action:</i>	Develop Marketing/Tourism Strategy in conjunction with the Nannup Visitor Centre	Seek grant funding most likely through the Nannup Visitor Centre					CEO
	<i>Reason:</i>	To identify and plan in a coordinated manner tourism infrastructure and activities						
	<i>Expected Outcome:</i>	That a Tourism Strategy be developed						
G	<i>Action:</i>	Support the key regional trails initiatives of the Bibbulman Track and the Munda Biddi Mountain Bike Trail	Staff resources and operating budget including representation on the Munda Biddi Project Advisory Group					CEO
	<i>Reason:</i>	Encourage regional tourism/visitation and promote high quality recreational activities within the community						
	<i>Expected Outcome:</i>	That Council participate and promote these trails in an appropriate manner						

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
H	<p><i>Action:</i></p> <p>Develop a non townsite bike plan which links with existing trails such as the Munda Biddi Mountain Bike Trail</p> <p><i>Reason:</i></p> <p>Encourage regional tourism/visitation and promote high quality recreational activities within the community</p> <p><i>Expected Outcome:</i></p> <p>That a non townsite bike plan be developed pending successful grant funding applications</p>		Staff resources and operating budget. Grant funding dependant.					CEO

Program 13 Economic Services and Tourism

Sub Program 13.3 Caravan Parks

CRITICAL SUCCESS FACTOR:

That the Nannup caravan parks are licensed and retain three star rating

ACTION TITLE (Brief Description):

Identify and implement improvements where resources permit and areas of responsibility lie (Visitor Centre manage the caravan parks)

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i> Provide operating funds to areas of responsibility at the Nannup caravan parks</p> <p><i>Reason:</i> To meet obligations per lease document in place</p> <p><i>Expected Outcome:</i> Maintenance items of the owners responsibility are attended to</p>		Operating budget					MDS
B	<p><i>Action:</i> Finalise updated lease to Visitor Centre and caravan parks to current expiry date of 30 June 2012 provided both parks are licensed</p> <p><i>Reason:</i> To strengthen the present document ensuring all responsibilities are addressed</p> <p><i>Expected Outcome:</i> That the document be finalised in 2010/11</p>	Staff resources						CEO

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	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
C	<p><i>Action:</i> That Council receive and be satisfied with a development plan for the Visitor Centre and caravan parks prior to the consideration of a long term lease for the area commencing 1 July 2012</p> <p><i>Reason:</i> To set the future direction for the Visitor centre and caravan parks in Nannup</p> <p><i>Expected Outcome:</i> That the plan be developed and submitted for Council's consideration</p>		<p>Staff resources and operating budget.</p> <p>Detailed planning document should be finalised at the latest in 2011/12 for introduction 1 July 2012</p>					MDS
D	<p><i>Action:</i> Implement approved capital works for the Brockman Street Caravan Park (Appendix 4)</p> <p><i>Reason:</i> To bring the park up to a satisfactory standard in view of receiving future return on investment</p> <p><i>Expected Outcome:</i> That identified significant capital improvements are undertaken at the park</p>	\$350,000						MDS
E	<p><i>Action:</i> Implement approved capital works for the Caravan Parks (Appendix 4)</p> <p><i>Reason:</i> To bring the park up to a satisfactory standard in view of receiving future return on investment</p> <p><i>Expected Outcome:</i> That identified significant capital improvements are undertaken at the park</p>	\$5,000	\$430,000					MDS

Program 13 Economic Services and Tourism

Sub Program 13.4 Economic Development

CRITICAL SUCCESS FACTOR:

To encourage and promote sustainable economic growth and development throughout the district

ACTION TITLE (Brief Description):

Identify and implement managed growth strategies

	DETAILS OF ACTIONS REQUIRED		Estimated Cost and Completion Year					Officer Assigned
			11/12	12/13	13/14	14/15	15/16	
A	<p><i>Action:</i></p> <p>Provide support and input for the extension of the Munda Biddi Trail as it is constructed south of Nannup townsite</p> <p><i>Reason:</i></p> <p>Economic and visitation benefit for little outlay</p> <p><i>Expected Outcome:</i></p> <p>That input be provided and that the trail be extended south of the Nannup townsite</p>	<p>Staff resources and operating budget</p>						CEO
B	<p><i>Action:</i></p> <p>In conjunction with the Warren Blackwood Small Business Centre develop a gap analysis of employment and retail opportunities in the district</p> <p><i>Reason:</i></p> <p>To be investor ready when opportunities present for the filling of gaps in the employment and retail sectors</p> <p><i>Expected Outcome:</i></p> <p>To develop the economy in a managed and sustainable manner</p>	<p>Staff resources and operating budget</p>						CEO

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Confidentiality

All information contained in the Forward Plan remains the exclusive property of Shire of Nannup.

Approval to use all or part of the information must be obtained from the Chief Executive Officer of the Shire of Nannup.

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

APPENDIX 1
FIVE YEAR OFFICE EQUIPMENT REPLACEMENT PROGRAM

EQUIPMENT	PURCHASE DATE	2011/12	2012/13	2013/14	2014/15	2015/16
CHAMBERS AUDIO CONFERENCING ETC	?	\$15,000				
FACSIMILIE MACHINE RICH OH 2000L	18-Aug-00		\$2,000			
FINANCIAL MGNT SYSTEM - SERVER & SWARE	23-Aug-07	\$6,000	\$2,000	\$10,000	\$3,000	\$10,000
LAP TOP CDO	15-Sep-10				\$2,000	
MINOR EQUIPMENT		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
MINOR FURNITURE		\$1,000	\$1,000	\$1,000	\$1,000	\$1,000
PERSONAL COMPUTER AO	25-Aug-09		\$2,000			
PERSONAL COMPUTER BACK OFFICE - CESM	28-Jan-09				\$2,000	
PERSONAL COMPUTER BACK OFFICE - SPARE	8-Feb-06				\$2,000	
PERSONAL COMPUTER CEO	15-Sep-10					\$2,000
PERSONAL COMPUTER EO	11-Sep-07	\$2,000				
PERSONAL COMPUTER FRONT OFFICE - PAO	15-Sep-10				\$2,000	
PERSONAL COMPUTER FRONT OFFICE - SPARE	28-Jan-09			\$2,000		
PERSONAL COMPUTER FRONT OFFICE - SPARE	11-Sep-07					
PERSONAL COMPUTER LIBRARY ADMINISTRATION	18-Sep-06				\$2,000	
PERSONAL COMPUTER LIBRARY PUBLIC	8-Feb-06					
PERSONAL COMPUTER MCS	11-Sep-07	\$2,000				\$2,000
PERSONAL COMPUTER MDS	25-Aug-09			\$2,000		
PERSONAL COMPUTER WM	15-Sep-10				\$2,000	
PHONE / FAX DEPOT	1-Sep-06	\$1,000				
PHOTOCOPIER RICOH AFICIO MPC5000	21-Nov-08			\$15,000		
SECURITY SYSTEM	?	\$5,000				
SHREDDER	24-Aug-07	\$8,000			\$1,500	
TELEPHONE SYSTEM	?		\$3,000		\$3,000	
TRAFFIC COUNTERS	VARIOUS					
TOTALS		\$41,000	\$11,000	\$33,000	\$21,500	\$16,000
BALANCE OF RESERVE AS AT JULY 1		\$7,523	\$0	\$9,000	\$0	\$0
TRANSFER TO RESERVE		\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
TRANSFER FROM RESERVE		\$27,523	\$11,000	\$29,000	\$20,000	\$16,000
BALANCE OF RESERVE AS AT JUNE 30		\$0	\$9,000	\$0	\$0	\$4,000
REQUIRED FROM MUNI		\$13,477	\$0	\$4,000	\$1,500	\$0

Nannup – “The Garden Village”

APPENDIX 2
LOAN REPAYMENT SCHEDULE (PRINCIPAL AND INTEREST)

LOAN	DETAILS	YEAR	AMOUNT	11/12	12/13	13/14	14/15	15/16
##	2010/11 PLANT	2011	\$280,000	\$18,300	\$18,300	\$18,300	\$18,300	\$18,300
##	NCRC SELF SUPPORTING LOAN	2011	\$150,000	\$19,722	\$19,722	\$19,722	\$19,722	\$19,722
TOTAL ANNUAL REPAYMENTS				<u>\$38,022</u>	<u>\$38,022</u>	<u>\$38,022</u>	<u>\$38,022</u>	<u>\$38,022</u>

LOAN	DETAILS	11/12		TOTAL
		P	I	
##	2010/11 PLANT	\$7,728	\$10,572	\$18,300
##	NCRC SELF SUPPORTING LOAN	\$11,602	\$8,120	\$19,722
TOTAL ANNUAL REPAYMENTS				<u>\$38,022</u>

APPENDIX 3
RESERVE FUNDS

Reserve	2011/12	2012/13	2013/14	2014/15	2015/16
Long Service Leave	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Plant Replacement	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
Office Equipment	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Land Fill Site Rehabilitation	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000
Main Street	\$50,000	\$0	\$0	\$0	\$0
Total	\$390,000	\$340,000	\$340,000	\$340,000	\$340,000

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

Long Service Leave Reserve

- to be used to fund long service leave requirements.

Plant Reserve

- to be used for the purchase of major plant.

Office Equipment Reserve

- to be used to ensure that the administration office equipment and computer system is maintained and to fund the upgrade of Council's financial computer system

Land Fill Site Rehabilitation

- to fund the rehabilitation of the land fill site at the end of its life.

Main Street Upgrade Reserve

- to be used for the upgrade of Warren Road

APPENDIX 4

SHIRE OF NANNUP FIVE YEAR BUILDING MAINTENANCE PROGRAM

Serial	Asset	2011/12	2012/13	2013/14	2014/2015	2015/2016
1	Old Road Board Building	\$3,000 paint interior, \$1,000 repairs to roof leak	\$2,000 seal exterior blocks			
2	Town Hall	\$3,000 paint interior \$5,000 build storage area in roof \$5,000 rebuild front entrance, \$500 repair gutter	\$40,000 floor, \$10,000 upgrade stage			
3	Depot Buildings (a) Maintenance Shed	In works budget				
4	Depot Buildings (b) Amenities	In works budget				
5	Depot Buildings (c) Machinery Shed	In works budget				
6	Pre-School Centre	\$2,000 seal brick work		\$5,000 repaint interior and exterior		
7	Shire Offices, Chambers, etc.	\$10,000 paint interior and exterior			Repaint internal \$5,000	
8	Shire Office, Public Toilets	\$5,000 tile floor \$3,000 install lighting \$5,000 universal access				
9	Community Centre	Nil budget as subject to new clubrooms/lease agreement and separate development plan				
10	Recreation Centre	Subject to separate development plan \$10,000 repairs to structure of floor \$3,000 seal floor	Paint entrance and gymnasium \$10,000 \$3,500 reseal floor			

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

Serial	Asset	2011/12	2012/13	2013/14	2014/2015	2015/2016
11	Cundinup Community Hall	Capital upgrade				
12	Carlotta Community Hall					
13	Visitor Centre Building		Paint interior \$6,000			
14	Visitor Centre Public Toilets					
15	Caravan Park Ablution Block			Repaint interior \$4,000		
16	Caravan Park Camp Kitchen	\$2,000 kitchen structural (not upgrade)				
17	Caravan Park Timber Toilets	Gutter replacement \$500 Connect to sewer \$2,500				
18	Riversbend - Balingup Rd Caravan Park Ablution				Repaint interior \$4,000	
19	Balingup Rd C/Park Gazebo					
20	Bowling Club		\$8,000 Paint exterior		Re decoration interior \$10,000	
21	Duplex Lot 247, Grange Road	FROGS NOCCA refurbishment project				
22	House Lot 234, Dunnet	\$3,500 paint interior \$4,000 paint exterior				
23	House L309 Brockman St (Community House)					
24	Marinko Tomas Park Toilets		Repaint \$5,000 interior and exterior			
25	Marinko Tomas Park Statue			Clean \$500		

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

Serial	Asset	2011/12	2012/13	2013/14	2014/2015	2015/2016
26	Darradup Fire Station					
27	29 Carey Street (Lot 233)				Exterior repaint \$5,000	
28	Town Hall Toilets		\$1,500 Repaint interior			
29	North Nannup Fire Station				Meeting Room Kitchen \$75,000	
30	Nannup Brook/East Nannup Fire Station					
31	28 Carey St (Lot 1302)	\$2,000 Replace lino (not done as budget 2008/09)	\$8,000 Paint exterior and interior			
32	Foreshore Park Infrastructure	Subject to development plan				
33	Community Shed		Repaint \$1,000			
34	Foreshore Toilets	New facility maintenance nil 5 years				
35	Riversbend Caravan Park Toilet	New facility maintenance nil 5 years				
36	Oval Toilets (Golf Course) Not on asset register					
37	Scott River Fire Brigade					
38	Bidellia Fire Brigade			New Shed \$69,000		New Fire Shed \$79,000
39	Carlotta Fire Brigade					
40	Sentinal Alert Infrastructure					
41	Nannup SES	Referbishment to Shed \$70,000				

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

SHIRE OF NANNUP FIVE YEAR BUILDING CAPITAL PROJECTION

Serial	Asset	2011/12	2012/13	2013/14	2014/2015	2015/2016
1	Lesser Hall (Telecentre) - Action Plan 11.1 (D)		\$40,000 re-pile floor, \$15,000 upgrade interior			
2	Shire Offices, Chambers - Action Plan 11.1 (H)				\$12,000 construct carport	
3	Shire Office, Public Toilets - Action Plan 11.1 (I)	Council to consider demolition?				
4	Waste Management Facility Action Plan 10.1 (E)		\$35,000 transfer station, \$30,000 mulching			
5	Brockman Street Caravan Park - Action Plan 13.3 (B)	\$350,000 capital works?				
6	Riversbend Caravan Park - Action Plan 13.3 (E)	Prepare Development Plan	\$30,000 to upgrade kitchen \$400,000 capital works			
7	Recreation Centre Upgrade - Action Plan 11.2 (D)	\$2,300,000				
8	Grange Road NOCCA - Action Plan 8.1 (A)	\$300,000				
9	Town Hall Works - Action Plan 11.1 (E)		Re-pile and redecoration of interior \$50,000			
10	Carlotta Hall Works - Action Plan 11.1 (F)			\$50,000		
11	Cundinup Hall Works - Action Plan 11.1 (G)		\$50,000			

APPENDIX 5

SHIRE OF NANNUP ROAD CONSTRUCTION PROGRAM

20011/12 - 2015/16

ROAD NAME	No.	2011/012	2012/13	2013/14	2014/15	2015/16	TOTALS	COMMENTS
RURAL ROADS								
Balingup Road RRG	107	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000	Subject to RRG funding
Bridgetown Rd RRG	108	\$45,000	\$0	\$0	\$0	\$0	\$45,000	Subject to RRG funding
Cundinup Kirup Road RRG	2	\$84,000	\$0	\$0	\$0	\$0	\$84,000	Subject to RRG funding
Cundinup South Road RRG	94	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000	Subject to RRG funding
Cundinup West Road RRG	93	\$45,000	\$0	\$0	\$0	\$0	\$45,000	Subject to RRG funding
Fouracres Rd RRG	69	\$75,000	\$75,000	\$90,000	\$90,000	\$90,000	\$420,000	Construct to 6m formation
Governor Broome Rd RRG	7	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000	Construct to 6m formation
Stacey Rd	29	\$100,000	\$40,000	\$0	\$0	\$0	\$140,000	Reconstruct to 6m wide
East Nannup Road	4	\$108,081	\$100,000	\$100,000	\$100,000	\$0	\$408,081	
River Road	9	\$130,000	\$0	\$100,000	\$100,000	\$100,000	\$430,000	Construct and seal 6m wide
Gold Gully Rd	8	\$0	\$108,081	\$108,081	\$108,081	\$108,081	\$432,324	Construct to 6m formation
Mowen Road	47	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$16,000,000	
Barrabup Road	10	\$40,000	\$15,000	\$0	\$0	\$0	\$55,000	Construct to 6m formation
Chalwell Road	29	\$0	\$0	\$0	\$0	\$100,000	\$100,000	Construct to 6m formation
Reseal Program		\$0	\$0	\$0	\$0	\$0	\$0	
Proposed TIRES Funding								
Cundinup Kirup Rd		\$ 400,000					\$400,000	
Balingup Nannup Rd		\$ 100,000					\$100,000	
Pneumonia Rd		\$ 17,000					\$17,000	
Cundinup Sth Rd								
Proposed Federal Blackspot								
Graphite Road		\$ 400,000					\$400,000	
Corination		\$ 100,000					\$100,000	
Mowen		\$ 17,000					\$17,000	
TOWN ROADS								
Laneway at rear of CBD		\$0	\$60,000	\$10,000	\$0	\$0	\$70,000	Kerb, drain and seal, final seal
Forrest Street	40	\$30,000	\$0	\$10,000	\$0	\$0	\$40,000	Warren Road to Jephson Street
Jephson Street	42	\$30,000	\$0	\$10,000	\$0	\$0	\$40,000	Forrest Street to Brockman Street
Dunnet Road	37	\$0	\$0	\$0	\$50,000	\$50,000	\$100,000	Reseal
SUB TOTAL		\$5,279,081	\$4,623,081	\$4,653,081	\$4,673,081	\$673,081	\$19,901,405	
Less RRG recoups								
Less Roads to Recovery allocations		216000	\$200,000	\$210,000	\$210,000	\$210,000	\$1,046,000	
Less Blackspot funding		\$208,081	\$208,081	\$208,081	\$208,081	\$208,081	\$1,040,405	
Less Blackspot funding		\$517,000	\$0	\$0	\$0	\$0	\$517,000	
TIRES		\$0	\$0	\$0	\$0	\$0	\$0	
Mowen Road Funding		\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$0	\$16,000,000	
TOTAL		\$4,941,081	\$4,408,081	\$4,418,081	\$4,418,081	\$418,081	\$18,603,405	
TOTAL COUNCIL CONTRIBUTION		\$338,000	\$215,000	\$235,000	\$255,000	\$255,000	\$1,298,000	

Nannup – "The Garden Village"

APPENDIX 6

FOOTPATH PROGRAM
2011/12 to 2015/16

	<u>LENGTH</u>	<u>COST</u>
2011/12		
Higgins Street (Warren Road to Carey Street)	110 m	\$15,400
Carey St (Higgins St to Hospital)	110 m	\$15,400
Walter St (Cross St to Adam St)	140 m	\$19,600
	<u>360 m</u>	<u>\$50,400</u>
2012/13		
Carey St (Higgins St to Struthers St)	250 m	\$50,000
2013/14		
Kearney Street (North Street to Foreshore)	160 m	\$25,120
	<u>410 m</u>	<u>\$75,120</u>
2014/15 onwards		
New Plan		

The 1999 Nannup BikePlan was reviewed and an updated in September 2005.

Shire of Nannup
FORWARD PLAN – 2011/12-2015/16

APPENDIX 7

PLANT REPLACEMENT PROGRAM 2011/12 to 2015/16									
PLANT ITEM	NO	DATE PURCHASED	COST	11/12	12/13	13/14	14/15	15/16	
John Deere 670G	P53	Dec-10	\$327,000						
VOLVO G930 GRADER	P54	Nov-06	\$305,000				\$300,000		
VOLVO L70D LOADER	P451	Jan-09	\$175,563						
CAT 432 BACKHOE	P554	Nov-05	\$145,000		\$120,000				\$150,000
TOYOTA 4WD Auger	P221	Sep-04	\$25,622	\$14,000					
FORD COURIER Space Cab NP 3017	P211	Oct-06	\$30,000	\$14,000					\$15,000
KUBOTA TRACTOR 9000E	P91	Dec-05	\$65,000				\$80,000		\$15,000
SCANIA 14 T TIPPER NP3003	P146	Feb-10	\$206,000						
ISUZU 14 T TIPPER NP3004	P144	Jan-07	\$145,000		\$140,000				
SCANIA 14 T TIPPER NP3005	P147	Feb-10	\$206,000						
ISUZU CRANE TIPPER NP3019	P115	Dec-07	\$95,369			\$60,000			
ISUZU CREW SERVICE NP3006	P209	Dec-07	\$89,359			\$60,000			
FORD COURIER/ 2 Tonne Tipper	P226	Sep-05	\$26,000	\$40,000					\$15,000
PACIFIC ROLLER	P60	Jun-89	\$80,360			\$140,000			
NAVARA (Mowen)	P225	Sep-08	\$34,000						
JOHN DEERE RIDE ON MOWER	P653	Nov-06	\$15,700	\$12,000					\$10,000
STEEL DRUM ROLLER	P64	Nov-07	\$134,000						
FORD RANGER 4 X 4 Space Gardeners	P224	Sep-08	\$25,000			\$14,000			\$15,000
PIG TRAILER	P200	Jan-06	\$40,000						
PIG TRAILER No2	P201	Feb-10	\$45,000						
Courier Dual Cab (Mowen)	P231	Sep-08	\$12,000						
Courier Dual cab (Mowen)	P230	Sep-08	\$12,000						
Free Roller		Sep-09	\$38,000						
Mechanics ute Courier	P229	Oct-08	\$25,000						\$15,000
Toyota Prado (VWM)		Oct-10	\$46,000	\$120,000	\$10,000		\$10,000		
Water Truck									
				\$200,000	\$270,000	\$274,000	\$380,000	\$220,000	
RESERVE TRANSACTIONS		TOTALS		\$200,000	\$270,000	\$274,000	\$390,000	\$235,000	
BALANCE OF RESERVE AS AT JULY 1				\$2,084	\$72,084	\$72,084	\$68,084	\$0	
TRANSFER TO RESERVE				\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
TRANSFER FROM RESERVE				\$200,000	\$270,000	\$274,000	\$338,084	\$235,000	
BALANCE OF RESERVE AS AT JUNE 30				\$72,084	\$72,084	\$68,084	\$0	\$35,000	
		REQUIRED FROM MUNI		\$0	\$0	\$0	\$51,916	\$0	\$0

Nannup – “The Garden Village”

Plant Purchase Prices 2011/12

2 x Space Cab Ute	Purchase	\$	56,000.00
	Trade	\$	28,000.00
	Changeover	\$	28,000.00
2 Tonne Tipper	Purchase	\$	50,000.00
	Trade	\$	10,000.00
	Changeover	\$	40,000.00
Ride on Mower	Purchase	\$	20,000.00
	Trade	\$	8,000.00
	Changeover	\$	12,000.00
Water Truck	Purchase	\$	120,000.00
	Trade	\$	-
	Changeover	\$	120,000.00
Total Purchase		\$	246,000.00
Total Trade		\$	46,000.00
Total Changeover		\$	200,000.00

**APPENDIX 8
MAIN ROADS WA BRIDGE PROGRAM**

Program	2011/12	2012/13	2013/14	2014/15	2015/16
Main Roads WA Program - Structural Works					
Jalbarragup Road					
Maidements Road	\$669,000				
East Nannup Road		\$100,000			
Sears Rd			250000		
Balingup Rd					150000
Balingup Rd		\$150,000			
Balingup Rd					150000
Milyeannup Cst Rd		\$200,000			
Baker Road					
MRWA Total	\$669,000	\$450,000	\$250,000	\$0	\$300,000
Council Maintenance Program	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000
TOTAL EXPENDITURE	\$701,000	\$482,000	\$282,000	\$32,000	\$332,000
Funding	2011/12	2012/13	2013/14	2014/15	2015/16
Grants	\$669,000	\$450,000	\$150,000	\$0	\$300,000
Loan					
Other Income/Rates	\$32,000	\$32,000	\$32,000	\$32,000	\$32,000
Reserve Funds					
Sale of Assets					
TOTAL INCOME	\$701,000	\$482,000	\$182,000	\$32,000	\$332,000

